



**Mid-Connecticut Project Municipal Advisory Committee  
Special Meeting  
July 22, 2009, 8:30 a.m.  
CRRA Trash Museum  
Agenda**

*Because this is a special meeting, under state open-meetings laws only those items on the agenda may be discussed.*

1. Call to order – Chairman Timothy Griswold
2. Pledge of Allegiance
3. Public comment

*Members of the public wishing to address the Municipal Advisory Committee may speak for up to three minutes.*
4. Approval of minutes of April 22, 2009, special meeting (Section 1 of package)
5. Administration of Municipal Advisory Committee
  - a. Adoption of proposed bylaws (Section 2 of package)
    - i. Nomination and election of vice-chairman
  - b. Discussion and possible action on future meeting dates (Section 3 of package)
6. Formation of future options study committee (Section 4 of package)
  - a. Nominations for membership on committee
7. Mid-Connecticut Project update – CRRA management
  - a. Operational performance
    - i. MSW deliveries and trends (Section 5 of package)
    - ii. Recyclables deliveries and trends (Section 6 of package)
    - iii. Plant operational summaries (Section 7 of package)
    - iv. Trash Museum report (Section 8 of package)
  - b. Financial and variance report (Section 9 of package)
    - i. Update on use of Debt Service Stabilization Fund to provide disposal fee subsidy
    - ii. Update on FY 2009 recycling rebate
  - c. Legal update
    - i. MDC-related issues
  - d. Legislative update
    - i. Franklin ash landfill legislation
8. Comments and questions from Municipal Advisory Committee members
9. Adjournment

# **SECTION 1**

## **MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COUNCIL**

The Mid-Connecticut Project Municipal Advisory Council (MAC) held its third meeting on Wednesday, April 22, 2009, at the Trash Museum in Hartford, Connecticut.

### **PARTICIPATING MUNICIPALITIES AND THEIR REPRESENTATIVES:**

Canton	Richard	Barlow	First Selectman
East Hartford	Melody	Currey	Mayor
Ellington	Michael	Stupinski	First Selectman
Harwinton	Frank	Chiaramonte	First Selectman
Killingworth	Richard	Cabral	First Selectman
Newington	John	Salomone	Town Manager
Old Lyme	Timothy	Griswold	First Selectman
Wethersfield	Bonnie	Therrien	Town Manager
Winchester	Keith	Robbins	Town Manager
Windsor Locks	Steve	Wawruck	First Selectman

### **CRRA MANAGEMENT ATTENDEES:**

Tom Kirk, President  
Jim Bolduc, Chief Financial Officer  
MaryAnne Bergenty, Field Manager  
Mike Bzdyra, Government Relations Liaison  
Jeff Duvall, Manager of Budgets and Forecasting  
Peter Egan, Environmental Affairs & Development Director  
Mike Tracey, Director of Operations  
Paul Nonnenmacher, Director of Public Affairs

### **PITA COMMUNICATIONS:**

Paul Pita, Pita Communications  
Jenny Smith, Pita Communications

### **CRRA BOARD MEMBERS:**

Alan Desmarais

### **MDC:**

Brian Anderson, Council 4 AFSCME  
Gil Bironi, Local 184 AFSCME  
Bob Facey, MDC Local 3713  
William Gilnack, Local 184 AFSCME  
Dean Gozzo, Local 184  
Donelle Marquez, Local 1026 AFSCME  
Thomas Raffa, Sr., Local 1026 AFSCME  
Abdul Rabah, MDC  
Conepicor Roman, Local 184  
Pasquale J. Salemi, MDC  
Jim Sandler, MDC  
Roy Thompson, MDC

## **1. CALL TO ORDER**

Municipal Advisory Committee Chairman Timothy Griswold called the meeting to order at 9:04 a.m.

## 2. PLEDGE OF ALLEGIANCE

3. **PUBLIC COMMENT - Mr. Gil Bironi** said that he is the President of Local 184, part of the American Federation of State, County and Municipal Employees, (hereinafter referred to as “AFSCME”). He said he represents many of the workers at the Mid-Connecticut Project. Mr. Bironi’s complete commentary is attached as “Exhibit A”.

**Mr. Anderson** said that he would like to back up what Mr. Bironi has said. He said that CRRA has been trying to dispose of its lawfully executed contract with the MDC. He said for these gentlemen doing a very job at the plant very well. Mr. Anderson said that CRRA had recently tried to cut the small cost of living allowance that these blue collar workers get, which is on the 3% range, while at the same time CRRA has tried to put through pay raises for management which is the complete reversal of leadership. He said CRRA tried to slip this increase through as something called a “market progression analysis.” Mr. Anderson said CRRA is trying to dump its pension obligations for these workers.

**Mr. Anderson** said that CRRA has acted poorly as a watchdog and that two of the four plants that it has been entrusted with as a state watchdog agency have slipped through public fingers into private hands, those of Covanta and Waste Management Corporations, both of which have terrible records.

**Mr. Anderson** said that in 2001, the *Chicago Tribune* reported that Waste Management agreed to pay \$457 million to settle a class-action lawsuit that alleged it violated a federal securities law. He said that Covanta went bankrupt in 2002 and that *The Virginian- Pilot* newspaper reported in 2006 that one well-known financial advisor labeled this company a bad risk. Mr. Anderson said that both of these companies have records of not listening to its citizens and not answering government complaints when asked to stop littering. He urged the municipal officials present to please step in where Governor Rell has failed to and provide some oversight to the Mid-Connecticut Project.

**Mr. Anderson** said that Senate Bill 1058 before the legislature details placing this project into private hands or to have it taken away from the government workers who have done a great job of running it and put it into the hands of a privatized operation. He said this plan is sensitive, it’s very important for the public, it keeps fees lower for the ratepayer than if it does get into privatized hands. He said he and his buddies urge those present to please consider and that he would be happy to answer any questions.

**Mr. Anderson** said that since its inception the Metropolitan District Commission (hereinafter referred to as “MDC”) has run this facility. He said processing garbage is the job of those employees and is their only duty. Mr. Anderson said that they have never failed to do that, and they have done their jobs religiously. Mr. Anderson said leaks in the system only occur when the process trash goes over to the privatized area when there is equipment down or boilers down. Mr. Anderson said that the workers are very successful and very good at what they do. He invited those present to come and look at the operation and what those men and women have to do to take care of the towns that they serve.

**Mr. Anderson** said before the Enron issue went down the privatized companies and the state used to complain because MDC had the cheapest rates in the state and no one could compete with them until the money was lost. He asked those present to think about that clearly and stated that he was available for questions.

**Mr. Sandler** introduced himself to the group and said that he was representing the MDC and that with him is Commissioner Buddy Salemi of East Hartford. A copy of his comments is attached as “Exhibit B”.

**Chairman Griswold** asked Mr. Sandler what his position is with MDC. Mr. Sandler replied that he serves as legal counsel for MDC. Chairman Griswold asked that a copy of Mr. Sandler's comments be available for the minutes.

**Mr. Salemi** said that he is a commissioner of MDC. He said that he wished to inform those present that Mr. Sandler's position is one that the district has worked on and that he does speak for the MDC.

#### **4. APPROVAL OF MINUTES OF JANUARY 14, 2009**

**Ms. Therrien** made a motion to approve the minutes which was seconded by Mr. Salomone.

The minutes of the January 14, 2009, meeting were approved unanimously.

Ms. Currey, Mr. Salomone, and Mr. Wawruck abstained.

#### **5. MID-CONNECTICUT PROJECT UPDATE**

##### **A. OPERATIONAL PERFORMANCE**

**i. MSW DELIVERIES AND TRENDS (TONNAGE) – Mr. Tracey** said over the last nine months there has been a significant drop in tonnage coming into the Project. He said management believes the drop in tonnage is as a result of several factors including economic conditions and suspected diversion. Mr. Tracey said that CRRA has been able to supplement that drop with a significant increase in spot tonnage. He said unfortunately due to the difference in the tipping fee structure of spot tonnage and member waste that does have an effect on the bottom line of the project.

**Mr. Gaffey** said drops in waste deliveries are a statewide and national problem. He said there is a correlation between waste deliveries and economic activity. Mr. Gaffey said that the Wallingford Project can be used as a proxy because the Wallingford Project has the lowest tip fee in the state and its waste deliveries are down 8%, which clearly indicates an economic impact. Mr. Gaffey said there has been some diversion in Wallingford, but there is far more from the Mid-Connecticut Project.

**ii. RECYCLABLES DELIVERIES AND TRENDS – Mr. Gaffey** said that diversion has been linked to the downturn in waste deliveries. He said recyclables are up about 2%. Mr. Gaffey said that recyclables should trend the same way MSW does with economic activity and the increase is a result of the conversion of this facility to single-stream recycling, which has greatly added to the volume of matter coming into the facility. He said in addition there has been a significant increase in citizen participation because of the relative ease of recycling with a large wheeled tipper barrel containing co-mingled materials.

**Mr. Gaffey** said if you look at a monthly comparison of Avon, with a 15% increase, and Cromwell, with 75% growth (both of which have started single-stream recycling), that there is nearly a 20% increase in recycling. He said Glastonbury is up 32% on a year-to-date comparison and that Hartford is up 40% where a single-stream pilot project was implemented. Mr. Gaffey said increase will continue as more and more towns get on board with single-stream recycling.

**Chairman Griswold** asked if the reduction in MSW deliveries can be partially attributed to the removal of many recyclables from the waste stream. Mr. Gaffey replied yes and that he would put the figure at about 2% from the reduction in the MSW.

**Mr. Kirk** said he believes the market for recyclables has bottomed out. He said the best indication of that is the metal price, which was zero early in the year but has rebounded quite a bit. Mr. Kirk said the record high revenues associated with commodities in previous years are likely a long way off, but because of futures sales and hedging there is some price protection for fiber.

**Mr. Gaffey** said that there have been upticks recently in the commodities markets which bottomed out at the end of October. He said the global recession hurt even more. Mr. Gaffey said that Asia stopped honoring contracts

**iii. PLANT OPERATIONAL SUMMARIES – President Kirk** said the Hartford landfill closed on December 31, 2008. He said there was much television coverage of the closing which was a very significant event in CRRA's history.

**Mr. Gaffey** said that there are stacks of recyclables at docks in Asian countries. He said fortunately CRRA has both floor prices and financial hedges on fiber commodities sales agreements and its vendor deals primarily with Canada rather than Asian markets. Mr. Gaffey said that CRRA is protected around \$75.00 per ton and the high of cardboard last July was \$165.00 a ton which dropped to nothing.

**Mr. Gaffey** said that the commodities market's nosedive is unprecedented. Mr. Kirk said that regardless of the drop in the market recycling services are still being provided at zero cost by CRRA. He said that is the only place in the state with a zero tip fee as well as a huge advantage with single-stream recycling.

**Ms. Currey** asked how the spot-market tip fee is established compared to what the Mid-Conn towns pay. She said she has been told the spot-market rate is \$55.00 a ton.

**Mr. Kirk** said that spot waste varies and in order to maintain enough trash in the system to keep the generators going it is important to maximize capacity. He said there is some point when the tipping fee doesn't meet fixed expenses and CRRA won't take the waste, however it is still well above that point. He said that rate is determined by the market and in today's case the market is determined for the most part by the private operators in Lisbon and Massachusetts. He said those private operators have discounted down into the \$20 range and that encourages private haulers to haul garbage to those plants in violation of their contracts. He said they have committed to take the member towns' garbage to CRRA and it is a constant struggle to get them to maintain contract compliance which costs the towns millions of dollars a year.

**Mr. Kirk** said that they are able to discount because of the fixed price fees they have with municipal customers. He explained when the three quarters of the plant are reserved at a fixed price and filled they are able to discount the remaining amount and make pure profit.

**iv. TRASH MUSEUM REPORT – Mr. Nonnenmacher** said that he would like to point out that although the Trash Museum has had record participation for three years in a row this year is slightly behind last year's pace, most likely due to weather this winter. He said if the calendar is any indication he expects that by the end of the year another record for participation in the Museum's environmental education programs will be set.

**Ms. Currey** said she believes this is a valuable part of what CRRA does. She said East Hartford has a number of kids who participate and that she hears positive feedback as well from the kids when she goes to the schools.

**B. FINANCIAL AND VARIANCE REPORT – Mr. Kirk** said the CFO is available

for any questions. He said that the Project is meeting its budget , but there is a substantial impact from the unfavorable tonnage deliveries. He explained that although capacity utilization is being maintained, tons are coming in at a rated discounted from what the towns pay. He said CRRA is working very hard with the towns to try to corral those diverted tons back into the Project where they are contractually obligated to go.

**i. DISCUSSION OF MERIT RAISES FOR CRRA EMPLOYEES – Mr. Kirk** said a resolution was included in the package which was provided for the CRRA Board of Directors. He said CRRA procedures call for an annual performance management process in which each employee is evaluated on his or her individual goals and missions. He said that process has been ongoing for five years and fosters good communication between employees and supervisors. He said that procedure calls for the process to evolve into a merit-raise proposal to be administered in January.

**Mr. Kirk** said this year management has recommended passing on that merit raise performance given the financial condition of the towns and the tonnage shortfalls in the facility. He said that the performance management evaluations were still provided for. Mr. Kirk said that 86% of the employees met their objectives, 10% exceeded, and 4% were below standards. He said the management portion has been performed on schedule but the merit raise increase has not been. Mr. Kirk said before voting on the resolution the CRRA Board asked that the MAC be consulted.

Chairman Griswold asked for a motion to approve this item.

#### **RESOLUTION REGARDING THE WITHHOLDING OF MERIT PAY INCREASES FOR CRRA EMPLOYEES**

**WHEREAS** in accordance with the Connecticut Resources Recovery Authority’s Hiring, Compensation, Promotion and Dismissal Procedures, and the process established by the Employee Handbook, merit-based performance reviews of all CRRA employees were duly conducted at the end of 2008; and

**WHEREAS** CRRA’s Compensation Program, built upon the foundation of its Performance Management System, states that “Merit increases will be awarded annually at the start of the calendar year from a designated budget pool established for merit increases in the given fiscal year budget;” and

**WHEREAS** CRRA’s FY 2009 General Fund budget anticipated and budgeted for average merit increases of four percent; and

**WHEREAS** the United States and Connecticut in particular is in an economic recession, with Connecticut cities and towns struggling to control their costs and balance their budgets; and

**WHEREAS** CRRA has an obligation to keep its costs as low as possible, consistent with its duty to provide reliable, environmentally sound, cost-effective trash disposal and recycling services, and feels that obligation most strongly this year in light of the recession; and

**WHEREAS** trash deliveries to CRRA’s facilities are down significantly from prior years, with reduced revenues negatively impacting disposal fees; and

**WHEREAS** the CRRA Board of Directors has commended the superior standard of performance generally prevailing among CRRA’s employees and, while the Board believes meritorious work should be rewarded the Board has deferred action on merit increases; now therefore

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee calls on the Connecticut Resources Recovery Authority to not award merit pay increases in 2009.

The motion was made by Ms. Therrien and seconded by Ms. Currey.

**Ms. Therrien** asked if there is also a cost-of-living increase. Mr. Kirk explained there is a potential for a cost-of-living increase at the end of the fiscal year and the performance management merit raises are typically implemented in January. He said the cost-of-living increase was 2% in July. Mr. Kirk added the recommended merit increase for performance would be 1.8%.

**Ms. Currey** said at a time when everyone is asking for concessions she believes not giving a merit is a good idea and she would encourage following the trends of the communities of asking for something back.

**Mr. Kirk** said this merit increase was discussed by MDC representatives earlier and that MDC also made reference to a promotional adjustment for a single employee which was addressed at a earlier meeting.

**Mr. Barlow** said that he can certainly support the concept of withholding the merit increases, but on a procedural note the MAC group does not have by-laws and is passing resolutions.

**Chairman Griswold** said the by-laws will be covered later on. He said he believes the Committee can still vote on the resolution and give management a sense of what the Committee thinks.

**Mr. Nonnenmacher** suggested putting the rather lengthy by-laws on the table and then bringing them back at the next meeting for adoption.

The motion previously made and seconded was passed unanimously.

**C. LEGAL UPDATE – Mr. Kirk** said CRRA is being sued by ONE/CHANE and the suit is in the discovery process. The suit alleges that the Mid-Connecticut Project owes ONE/CHANE, a now-bankrupt community activist organization, about \$10 million as a result of an agreement made about 10 to 12 years ago. He said management continues to be positive about the situation and will proceed to trial absent any settlement offers.

**i. MDC-RELATED ISSUES – Mr. Kirk** said CRRA's ongoing dispute with MDC over the costs related to end-of-contract issues continues. He said that both parties have agreed to try to settle that agreement and avoid arbitration. Mr. Kirk said that CRRA is involved in a lengthy information-trading process at the moment, and that the scope of MDC's information request is extensive and will require a huge effort to meet. Mr. Kirk said that CRRA has submitted a much narrower request to MDC in the hopes of resolving this issue before a need for arbitration.

**Mr. Kirk** said there is no word yet on the Supreme Court's ruling in the New Hartford lawsuit. He said it has been six and a half months since the oral arguments, which is right about when one typically receives word from the Supreme Court. Mr. Kirk said in the event that CRRA does not win the appeal there will be no change to the Project and no change in tip fee. He said if the appeal is won there will be a \$9 million infusion with a positive impact to the tip fee, and that the \$9 million represents the portion of the award the towns paid in legal fees, with those fees being held in escrow pending the Supreme Court's decision. He said if CRRA won the money would revert to the Project's surplus.

**Mr. Barlow** asked Mr. Kirk to comment on most recent value of the MDC claims. Mr. Kirk said that the latest indication is about \$32 million and represents the cost MDC claims is attributable to the project over the past 20 years and had not been billed yet.

**Ms. Thierren** asked if there are any further Enron-related cases going on. Mr. Kirk said that there are still about four targets in what management calls the “Enron litigation.” He explained these are banks and financial institutions that were aiding and abetting Enron in their defrauding of CRRA and the towns. Mr. Kirk said those cases are on a contingency basis with and are still worth pursuing.

#### **D. LEGISLATIVE UPDATE –**

**i. FRANKLIN ASH LANDFILL LEGISLATION – Mr. Bzdyra** said the Legislative session ends June 3 and that committee deadlines have passed but committees still meet. Mr. Bzdyra said that Senate Bill 3 is of the most concern to CRRA, a bill proposed by two elected officials who represent the Town of Franklin that would essentially prevent CRRA from siting an ash landfill in the Town of Franklin.

**Mr. Bzdyra** said if CRRA is prevented from siting the landfill the Project member towns will end up paying an additional \$9 million to \$10 million a year until another ash landfill is sited. He explained there is only one privately-owned ash landfill in Putnam and if the ash does not go there it will be shipped out of state at a substantial cost.

**Mr. Bzdyra** said that according to the updated Solid Waste Management Plan of the Connecticut Department of Environmental Protection (hereinafter referred to as “CT DEP”), the Putnam ash landfill has about nine years of capacity left. He said it was his understanding that CRRA could have the Franklin site ready in roughly three years.

**Mr. Bzdyra** said that the bill passed the Environment Committee in February and was recently deferred to the Planning & Development Committee where it was also passed favorably. He said the bill is now sitting on the Senate calendar and that it is his understanding it has a reasonable chance of being brought up today.

**Ms. Currey** said that it was her understanding that the Putnam ash landfill is going to double or triple the size of its present ash landfill. She asked how this would impact the possibility of the CT DEP approving the Franklin site.

**Mr. Kirk** said that Wheelabrator has discussed in the press expanding the size of the Putnam landfill, but CT DEP only considers permitted capacity and is not yet considered in terms of the determination of need for capacity. Mr. Kirk said that even if that additional space was available there is still a cost issue. Mr. Kirk said to bring ash to a privately owned landfill will cost the towns about \$10 million a year with an additional \$8-\$10 in tipping fees depending on the plant. Mr. Kirk said the importance of public ownership of the ash residue landfill for the Mid-Connecticut Project for can not be overemphasized, or the impact of the cost for towns stuck with a privately-owned landfill.

**Ms. Currey** asked if Franklin has to have a referendum on this or can it be done without. Mr. Kirk said it can be done without and that there is an advisory referendum planned for April 30, 2009, in which CRRA is not actively involved, and that CRRA is not bound by that referendum. The Committee discussed the break-up of opinions on this matter in Franklin.

**Mr. Salomone** asked if there is a fall-back position to negotiate a public-private partnership with the Putnam landfill if it does expand as it is already permitted. He said that the Project has the value of

financing at a favorable rate as a public entity. Mr. Salomone said the costs of expanding an existing landfill may be less costly than initiating a new site.

**Mr. Kirk** said before CRRA went public with the landfill location it spent the better part of a year negotiating with Wheelabrator in the hope of negotiating a good price for landfill delivery. He said Wheelabrator was very responsive and in those negotiations CRRA determined the \$10 million additional cost of using Putnam rather than Franklin. Wheelabrator is full aware of its power owning the only ash landfill in the state and that a publicly owned ash landfill presents the most substantial savings for the towns.

**Mr. Bzdyra** said it is understandable why public officials may be opposing this bill but there is a process in statutes which is responsible for covering what CRRA is trying to do, and that CRRA is asking for this process to move forward.

**Chairman Griswold** asked if CT DEP has some responsibility to the Solid Waste Management Plan as this is a solution to a problem in Connecticut. He asked if they have an opinion on this matter.

**Mr. Bzdyra** said that he can't speak for the CT DEP. He said in some ways CT DEP led CRRA to this site based on very strict siting criteria that was used several years ago to offer several possible sites for this landfill. He said that the state had committed many years ago to trash-to-energy as the most environmentally safe and responsible way to manage trash and the by-product is still ash which has to go somewhere.

#### **MOTION TO APPROVE AND SUBSEQUENT AMENDMENTS**

**Chairman Griswold** requested a motion to pass the resolution regarding legislative proposal to bar CRRA from building an ash landfill in Franklin.

The motion to approve was made by Mr. Robbins and seconded by Ms. Therrien.

**Mr. Salomone** moved to offer an amendment to the resolution to add "whereas the existing Connecticut General Statutes provide ash landfill permitting standards adequate to protect the environment and public health."

The motion to amend the resolution was seconded by Mr. Cabral.

**Ms. Currey** said that she is not comfortable voting on this without hearing what the people of Franklin have to say. She said she thinks if it continues to be a concern that she would not vote in favor at this point.

**Chairman Griswold** called for a vote on the amendment. Ms. Currey and Ms. Therrien voted no on the amendment.

**Chairman Griswold** called for a vote on the original resolution as amended. Ms. Currey said that she did not mean to vote against the amendment.

**Mr. Cabral** made a motion to amend the be it resolved, as he is uncomfortable with such a heavy handed approach. He said he knows if he was passionate about an issue he would be resentful of another town voting a resolution to force him to not avail his rights. He said he does believe there are other avenues to air this out rather than legislation.

**Mr. Egan** said this legislation would prohibit CRRA from obtaining either through purchase or condemnation certain parcels of land in Franklin and Windham to construct and develop an ash residue landfill. He explained it would not prohibit CRRA from obtaining those parcels of land for a construction and demolition debris landfill nor would it prohibit Covanta or some private-sector operator or some other resource recovery authority from obtaining these parcels of land to site a landfill. Mr. Egan said the legislation specifically prohibits only CRRA and only for an ash residue landfill.

**Mr. Kirk** said this legislation is specially targeted to eliminate this site. He said the impact of this legislation passing is very significant and its longer-term impact is that it may cause CRRA to choose a site that does not rate as well under the CT DEP criteria. Mr. Kirk said that CRRA would probably commit to do something out-of-state if it cannot build in Franklin due to the enormous cost and legwork required to approach a secondary site. Mr. Kirk said that this legislation keeps from happening a process the legislature put in place. The legislature directed CRRA to find four ash landfill sites and develop them, two on each side of the Connecticut River, and the CT DEP found those sites.

**Mr. Cabral** said that he is concerned that if CRRA changes that resolution verbiage it may be interpreted that CRRA does not strongly feel that this is the best site for the ash landfill.

**Chairman Griswold** said that this motion as amended is a statement from the MAC group to the CRRA Board that this site should continue through the regulatory process. He said as a CRRA Board member he is biased but believes that we need a plan and that the CT DEP may support this but is not acting as an advocate.

**Mr. Salomone** said that the by-laws say that a quorum of 30 or so municipalities are required and although there are about 12 participating municipalities that is not close to the by-laws-stipulated amount. He said he is uncomfortable having six people vote for this resolution and the disinterest in attending of other Project member towns may not exclude their right to vote. Mr. Salomone said at the same time he does not like legislation that earmarks right to approach and he has opposition to that.

**Chairman Griswold** said he can inform the Board that out of the 70 towns that only so many people were present to represent the group. He said regardless of whether the rest of the group is in attendance the representatives that are there want to send a message.

**Mr. Desmarais** made a motion to add a resolve stating “the advisory council believes that the interests of the general public are best served by allowing the CT DEP regulatory process to go forward and so is opposed.” He said there needs to be an ash landfill in the State of Connecticut. Mr. Desmarais said having publicly owned facilities is in the best interest of the State.

**Mr. Cabral** made a motion to amend the resolution as follows, “That the Mid-Connecticut Advisory Committee believes that the interests of the general public are best served by allowing the CT DEP regulatory process to go forward and so opposes legislation that would prevent the Connecticut Resources Recovery Authority from building an ash landfill in the Town of Franklin.”

After discussion, **Mr. Cabral** agreed to a friendly amendment to change his amendment to, “That the Mid-Connecticut Advisory Committee believes that the interests of the general public are best served by allowing the CT DEP regulatory process to go forward and so opposes legislation that would prevent the Connecticut Resources Recovery Authority from building an ash landfill.”

The motion to approve the amendment was seconded by Mr. Chiamonte.

**Mr. Robbins** asked what the projected financial incentive for the host community is on a yearly basis. **Mr. Kirk** said that figure is \$1.5 million in the context of about a \$6 million budget which is very significant. **Mr. Robbins** said that he is not in favor of shipping out of state when those costs will be rising dramatically over the years.

**Mr. Kirk** said there are also good public policies reasons for this as well. **Mr. Bzdyra** said that the CT DEP makes it very clear in the Solid Waste Management plan that Connecticut should be self-sufficient when it comes to solid waste management.

**Mr. Nonnenmacher** read the amended resolution for the record.

## **RESOLUTION REGARDING LEGISLATIVE PROPOSAL TO BAR CRRA FROM BUILDING AN ASH LANDFILL**

**WHEREAS** Connecticut has committed to using its trash as fuel to generate electricity rather than disposing of it in landfills; and

**WHEREAS** Connecticut's six trash-to-energy plants dispose of more than three quarters of the state's non-recyclable solid waste; and

**WHEREAS** the by-product of the trash-to-energy process is ash; and

**WHEREAS** the ash residue must be disposed of in a properly engineered, permitted and built ash landfill; and

**WHEREAS** ash disposal is a significant portion of the cost of trash disposal; and

**WHEREAS** a publicly-owned ash landfill will reduce the cost of trash disposal; and

**WHEREAS** the existing Connecticut General Statutes provide ash landfill permitting standards adequate for protecting the environment and public health; and

**WHEREAS** the Connecticut Resources Recovery Authority is charged by Connecticut General Statutes Section 22a-285(a) with developing such a publicly-owned ash landfill; and

**WHEREAS** municipalities of the Mid-Connecticut Project will enjoy the benefits of such a publicly-owned ash landfill; now therefore,

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee believes that the interests of the general public are best served by allowing the Department of Environmental Protection regulatory process and so opposes legislation that would prevent the Connecticut Resources Recovery Authority from building an ash landfill.

**Chairman Griswold** asked for a vote on the second amendment. The vote was approved unanimously.

**Chairman Griswold** asked for a vote on the original resolution as twice amended. The vote was approved unanimously.

ii. **OTHER LEGISLATIVE ISSUES – No discussion.**

## **6. TRASH DIVERSIONS AND CONTRACT VIOLATIONS – CRRA MANAGEMENT –**

**Mr. Kirk** said that management had made earlier references concerning financially damaging diversions from the Project to private facilities throughout the State.

**Mr. Gaffey** said that the Mid-Connecticut Project tip fee is \$62.00 per ton. He explained the surrounding private facilities with spot market rates offer waste in Agawam, Mass., at the \$20-\$30 range, Bridgeport in the \$39.00-per-ton, Preston (which is owned by Covanta) is also the \$20-\$30 range. Mr. Gaffey said that Bristol (which is owned by Covanta but operated by the Bristol Resources Recovery Facility Operating Committee) is at \$25.00 for spot waste. Mr. Gaffey said that Lisbon, which is owned and operated by Wheelabrator (as is Bridgeport), is in the \$35.00 range.

**Mr. Gaffey** said the Mid-Connecticut Project towns near the New York and Massachusetts borders have haulers which invariably take waste and go north to Agawam or Lisbon, and over to Old Saybrook, even Preston. He explained some Mid-Connecticut Project waste in the lower region is going to Bridgeport and some is going to Bristol. Mr. Gaffey said that CRRA knows this because enforcement officers, many of whom once served as municipal and state police, follow the trucks and have an extensive documentation process that involves not only following the trucks but also inspecting the loads in facilities where they have access. Mr. Gaffey said these enforcement officers then approach the customers with the evidence and confirm that they are customers of these haulers. He said CRRA does not have access to the floor in Agawam despite repeated requests to Covanta for such access.

**Mr. Gaffey** said CRRA was granted access for one week on January 26, 2009, to the Bristol project from Town Manager Robert E. Lee where there was a large amount of diverted tons. He said that Monday there was 680 tons, Tuesday 580 tons, and Wednesday 420 tons. He explained the drop in tonnage was because CRRA was present and inspecting the waste.

**Mr. Gaffey** said that Maryanne Bergenty runs the field operation for CRRA. He said that all Maryanne has to do is be there and the haulers will literally turn around and leave. Mr. Gaffey said by Thursday the Bristol Project was so low on tonnage it started accepting spot waste at \$25.00 a ton to fill in.

**Mr. Gaffey** said to compete with spot-market prices CRRA has to charge around the \$40-\$45 range and is currently at \$40.00 at the Mid-Connecticut Project. Mr. Gaffey explained the Mid-Connecticut Project price is due to marginal cost cut-off points where operations must be paid which is around the high \$30's.

**Mr. Desmarais** said that the towns are paying the haulers the tip fee and the only people gaining money are the haulers.

**Mr. Gaffey** said that CRRA has been on top of this and it takes a long time to accumulate the evidence. He said to combat this towns can adopt flow control ordinances which will have to be updated to be consistent with the United Haulers supreme court decision. Mr. Gaffey said that CRRA has model ordinances which provide the legal authority to inform the haulers that waste is supposed to go to the Mid-Connecticut Project.

**Mr. Barlow** asked what incentive towns like Hartford have to use flow control and there is really no great incentive for municipalities. Mr. Gaffey said the incentive is that the more member waste there is from member towns, commercial or otherwise, the better off the budget and the tip fee.

The Committee undertook a discussion concerning flow control.

### **A. DISCUSSION ABOUT ACCEPTING NON-PROJECT TRASH**

**7. CRRA PUBLIC-AWARENESS SUPPORT FOR SINGLE STREAM RECYCLING INTRODUCTION**

**A. CUSTOMIZABLE FLYER FOR PRINTING AND DISTRIBUTING BY TOWNS**

**B. PUBLIC-AWARENESS MEDIA CAMPAIGN**

**Mr. Nonnenmacher** said CRRA introduced single-stream recycling to Connecticut in the fall of 2008. He said it has helped to increase recycling rates and excites people about recycling, something that hasn't occurred since its inception 18-19 years ago. Mr. Nonnenmacher said efforts to educate the public on single-stream are being developed and one such effort is via customizable flyers for each town which can be printed and sent to the town's residents.

**Mr. Nonnenmacher** said after consulting with Pita Communications CRRA is recommending the best way to educate the public on single-stream is a radio campaign. He turned the discussion over to Paul Pita, President of Pita Communications, and his co-worker Jenny Smith.

**Mr. Pita** said the flyer mentioned by Mr. Nonnenmacher serves to create awareness and educate the project member towns on the ease and availability of single-stream. He said these efforts are a result of collaboration between the towns and CRRA. Mr. Pita said the strategy behind radio spots is designed to reach residents and to help the state. He said in addition the spots can be broadcast on town Web sites as well as the CRRA websites and leverages what technology allows with media.

**Mr. Pita** said the radio buys will involve intense negotiations with the radio stations for live reads and interviews with Mr. Nonnenmacher and the radio personalities.

**Ms. Smith** explained to begin a marketing strategy, Pita looks at all available channels and media available, which include print, television, internet and radio. She said in Pita's experience with this type of public awareness campaign radio is a hugely successful and cost-effective medium to use. She explained it allows for repetition of a positive message and guaranteed placement by choosing a mix of stations reaching a variety of target audiences.

**Ms. Smith** said that by reaching a mix of stations within towns of the Mid-Connecticut Project region Pita believes it can generate overall visibility and awareness of single-stream and continue to reinforce the positive green attitude in the state. She said radio is one of the least expensive media. Ms. Smith said radio stations are offering deep discounts and promotions due to the economic conditions.

**Ms. Smith** said Pita is proposing a mix of 18 of the highest-rated stations in the state covering central Connecticut and extending to Windham, Waterbury and Old Saybrook. She said the proposal is to approach and negotiate the stations for a plan of up to a six-week campaign with up to 3,000 spots including interviews, on-air reads and promotions.

**Ms. Smith** said this is a great opportunity to build on the visibility created from the radio campaign and the grassroots efforts of communities and prompts positive action from the consumer.

**Mr. Kirk** said that this expenditure was budgeted for up to \$90,000 and planned for. He said the CRRA Board had expressed interest in the MAC's input and reminded those present that every ton of recyclables is a ton less of trash and there is a substantial benefit to the Project to increase recycling.

**Mr. Nonnenmacher** said while single-stream is increasing it is not yet available in every town. He said the spots will direct people to the CRRA Web site, which has a town-by-town guide telling people where single stream is available and with further links that will direct people to towns' sites as well. He said that this may encourage other towns to become interested in single-stream if residents express interest.

**Ms. Bergenty** said that she can provide information on waste flow ordinances and other information to help towns get the single-stream efforts off the ground.

**Mr. Wawruck** said some of the cost savings that were realized from barrels was falling off and that his town has since converted to the 65-gallon barrels and he endorses this and is moving forward with it.

**Mr. Barlow** asked how quickly this campaign will begin. He said he would like to allow the majority of towns to put this into place before the launch.

**Mr. Nonnenmacher** said assuming approval from the CRRA Board it could get off the ground in a few weeks. He said in some form CRRA delivery records show single-stream deliveries have come from 59 of the 64 towns being served and it is spreading.

**Mr. Barlow** said he thinks it is important that the member towns be canvassed to try and get an idea of who can become involved. Mr. Griswold said a letter communicating this information will be sent as well.

**i. SUGGESTED RESOLUTION ON PUBLIC-AWARENESS MEDIA CAMPAIGN**

**RESOLUTION REGARDING A PUBLIC-AWARENESS MEDIA CAMPAIGN FOR SINGLE-STREAM RECYCLING IN MID-CONNECTICUT PROJECT MUNICIPALITIES**

**Chairman Griswold** asked for a motion to approve the above referenced resolution.

The motion was made by Ms. Currey and seconded by Mr. Wawruck.

**WHEREAS** the Connecticut Resources Recovery Authority has invested \$3 million to offer single-stream recycling to Mid-Connecticut Project cities and towns; and

**WHEREAS** single-stream recycling has been proven to increase recycling rates, lowering the cost of trash disposal for municipalities and residents; and

**WHEREAS** the Connecticut Solid Waste Management Plan calls for the state to increase its recycling rate from 30 percent to 58 percent; and

**WHEREAS** state statutes charge Connecticut Resources Recovery Authority with implementing the Solid Waste Management Plan; and

**WHEREAS** public awareness and education has been proven to increase participation in recycling; now therefore

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee calls on the Connecticut Resources Recovery Authority to develop and implement a media campaign targeted toward Mid-Connecticut Project cities and towns to increase awareness of single-stream recycling.

The motion previously made and seconded was approved unanimously.

## **8. ADMINISTRATION OF MUNICIPAL ADVISORY COMMITTEE**

### **A. INTRODUCTION OF PROPOSED BYLAWS**

**Chairman Griswold** said that the by-laws would be taken up at the next meeting. Mr. Kirk urged the Committee members to make any edits and changes with their current copy.

**Mr. Barlow** said that he would like to see the proxy changed to allowance of a long-time proxy.

**Mr. Nonnenmacher** explained that the proxy language was written as such in an effort to keep CEOs directly involved in the meetings and to avoid miscommunication with designated proxies.

**Mr. Cabral** agreed with Mr. Barlow's suggestion that designated proxies be allowed.

### **i. SELECTION OF SUB-COMMITTEE ON BYLAWS**

### **B. DISCUSSION AND POSSIBLE ACTION ON FUTURE MEETING DATES**

#### **RESOLUTION REGARDING FUTURE MEETING DATES OF THE MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COMMITTEE**

**WHEREAS** the Connecticut Resources Recovery Authority Board of Directors created the Mid-Connecticut Project Municipal Advisory Committee as a means of establishing better relations between CRRA and the cities and towns it serves; and

**WHEREAS** scheduled meeting dates will allow members to plan in advance to attend these meetings, giving them more opportunities to participate in the Municipal Advisory Committee; now therefore,

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee will meet at 8:30 a.m. in the board room at the CRRA Trash Museum, 211 Murphy Road, Hartford, Connecticut, on the following dates:

- Wednesday, July 22, 2009
- Wednesday, November 18, 2009
- Wednesday, February 10, 2010
- Wednesday, May 26, 2010
- Wednesday, August 25, 2010
- Wednesday, November 18, 2010

**Ms. Currey** asked that the meeting schedule and by-laws be sent to the membership in advance of the next meeting.

## **9. COMMENTS AND QUESTIONS FROM MUNICIPAL ADVISORY COMMITTEE MEMBERS**

## **10. ADJOURNMENT**

Chairman Griswold requested motion to adjourn. This motion was made by Mr. Cabral and seconded by Mr. Robbins. The meeting was adjourned at 11:20 a.m.

Respectfully Submitted,

Moira Kenney  
Board Secretary/Paralegal

# **SECTION 2**

**RESOLUTION REGARDING BY-LAWS OF THE  
MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COMMITTEE**

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee adopts by-laws as presented at this meeting, subject to any amendment or amendments that may have been approved before their adoption.

**BYLAWS**  
**of**  
**The Mid-Connecticut Project Municipal Advisory Committee**  
**DRAFT Dated July 22, 2009**  
**Adopted \_\_\_\_\_**

**ARTICLE I – NAME**

The name of this committee is the Mid-Connecticut Project Municipal Advisory Committee, hereinafter referred to as “the Municipal Advisory Committee.”

**ARTICLE II – ESTABLISHMENT AND PURPOSE**

The Municipal Advisory Committee was established on September 25, 2008, by resolution of the Connecticut Resources Recovery Authority (“CRRA”) Board of Directors. The purpose of the Municipal Advisory Committee is to improve communications between CRRA and the cities and towns that comprise the Mid-Connecticut Project (“Project”). CRRA shall present progress reports on operational, financial and other matters; shall confer with the Municipal Advisory Committee on legislation and various Project problems and opportunities; and shall provide other such information as may be requested by the Municipal Advisory Committee.

**ARTICLE III – MEMBERSHIP AND STAFFING**

**Section 3.1 – Municipal Advisory Committee members.** The chief executive officer (“CEO”) of each of the Mid-Connecticut Project cities and towns shall be a member of the Municipal Advisory Committee. The chief executive officer of CRRA (“CRRA CEO”) shall be an ex-officio member of the Municipal Advisory Committee but shall have no voting privileges.

**Section 3.2 – Delegates.** The CEO of a city or town may designate a delegate to participate in his or her place. Said designation shall be made in the form of a letter to the Chairman of the Municipal Advisory Committee (“Chairman”), dated the day of the meeting at which the delegate would begin representing the CEO in question, which the delegate shall present to the Chairman at the start of the meeting. The Chairman shall read each letter of designation into the record at the start of each meeting. A single delegate may represent more than one CEO, provided each CEO submits a letter of delegation designating that delegate. A CEO may designate a delegate for a period of up to one calendar year. (A sample designation letter follows these by-laws.) Once this letter is read, the delegate shall have all the rights and privileges of said CEO for the duration specified in the letter of delegation.

**Section 3.3 – Municipal Advisory Committee staff.** The CRRA Director of Public Affairs shall act as staff liaison (“CRRA Liaison”) to the Municipal Advisory Committee. CRRA will also provide administrative support for the preparation and distribution of meeting notices and agendas, and the recording and distribution of minutes.

## ARTICLE IV – MEETINGS

**Section 4.1 – Regular meetings.** The Municipal Advisory Committee shall hold at least four meetings per year at a time and place to be determined by the Municipal Advisory Committee Chairman.

**Section 4.2 – Notices of regular meetings.** The CRRA Liaison shall distribute to each member not less than 45 days prior to the end of each calendar year a notice of the meeting schedule for the next calendar year. The Chairman shall cause the CRRA Liaison to send by e-mail or to personally deliver an agenda to each CEO and to CRRA at least seven days prior to any regular meeting. Each CEO shall cause the notice or agenda, as the case may be, to be posted as required by law. Notices and agendas shall also be posted on the CRRA Internet site.

**Section 4.3 – Agendas for regular meetings.** The Chairman, with the assistance of the CRRA Liaison, shall create the agenda for all regular meetings.

**Section 4.4 – Notices of special meetings.** The Chairman shall cause the CRRA Liaison to send by e-mail or facsimile or to personally deliver a meeting notice including an agenda to each CEO and to CRRA at least 24 hours prior to any special meeting. Each CEO shall cause the notice and agenda to be posted as required by law.

**Section 4.5 – Emergency meetings.** In the event of a Project emergency, the Chairman, in his or her sole discretion (and in compliance with law) may call an emergency meeting. Minutes of an emergency meeting shall be prepared by the CRRA Liaison, placed on file in his or her office, posted on the CRRA Internet site, and filed with such appropriate official(s) as may be required by law not later than 72 hours (three business days) following the meeting.

**Section 4.6 – Quorum.** At any meeting of the Municipal Advisory Committee, attendance by 36 members (or one-half of the membership plus one) or delegates representing 36 members shall constitute a quorum.

**Section 4.7 – CRRA participation at meetings.** In addition to the CRRA CEO, who shall be an ex-officio member of the Municipal Advisory Committee, and the CRRA Liaison, one or more members of the CRRA staff and/or Board of Directors may attend any Municipal Advisory Committee meeting and may address the Municipal Advisory Committee at such meeting. No member of the CRRA staff or CRRA Board of Directors (other than those members of the CRRA Board of Directors who, by virtue of municipal office held, are also members of the Municipal Advisory Committee) shall have voting rights or privileges.

## ARTICLE V – VOTING

**Section 5.1 – Voting privileges.** Each member in attendance at a meeting shall have one vote. As specified in Section 3.1, the CRRA CEO shall be an ex-officio member of the Municipal Advisory Committee but shall have no voting privileges. A delegate as specified in Section 3.2 shall cast one vote on behalf of each member he or she represents at a meeting.

**Section 5.2 – Votes required for action.** The Municipal Advisory Committee may take no action except upon the casting of affirmative votes by a majority of those members present for any motion properly made and seconded.

**Section 5.3 – Voice votes.** Unless a roll-call vote is requested by a member (other than the CRRA CEO), all votes of the Municipal Advisory Committee shall be by voice vote.

## **ARTICLE VI – OFFICERS**

**Section 6.1 – Officers of the Municipal Advisory Committee.** The Officers of the Municipal Advisory Committee shall be a Chairman and a Vice-Chairman. The Chairman shall be one of the Mid-Connecticut Project ad-hoc members of the CRRA Board of Directors. If there are two Mid-Connecticut Project ad-hoc members, the office of Chairman shall alternate between the ad-hoc members by calendar year. The Vice-Chairman shall be elected by a majority of members present at a meeting called for such purpose. If there are no ad-hoc members, the Vice-Chairman shall act as Chairman until such time as an ad-hoc member is appointed and a vice-chairman pro tempore shall be elected by a majority of members present at a meeting called for such purpose.

**Section 6.2 – Term.** The term of officers shall be one calendar year, except that the first term shall be for the remainder of the calendar year in which these bylaws are adopted. Officers may serve more than one term.

**Section 6.3 – Duties of Chairman.** The Chairman shall preside at all meetings of the Municipal Advisory Committee and have such other duties as described in these bylaws.

**Section 6.4 – Duties of Vice-Chairman.** The Vice-Chairman shall, in the absence of the Chairman, have all of the duties of the Chairman.

## **ARTICLE VII – AGENDAS, MINUTES AND RECORD KEEPING**

**Section 7.1 – Agendas and minutes.** CRRA administrative staff shall, under the direction of the Chairman and with the assistance of the CRRA Liaison, prepare all agendas and record the minutes of meetings within the time periods required by law. Agendas and agenda packages will be distributed by e-mail.

**Section 7.2 – Agenda items.** Any member may place an item on the agenda or any regular or special meeting so long as the request is made no less than three days prior to the time the agenda is distributed to members. Agendas for regular meetings will always include an item for other business and for public comment.

**Section 7.3 – Record keeping.** CRRA administrative staff shall keep copies of all correspondence, agendas, minutes and other documents at CRRA offices for at least as long as is required by law. Agendas and minutes shall be posted on the CRRA Internet site on a page designated for this purpose.

## **ARTICLE VIII – COMMITTEES**

The Municipal Advisory Committee may establish committees of members as the need arises. Such committees may be established either by a majority of members participating at a meeting or by order of the Chairman. The Chairman shall designate the chairman of each committee. Such committees will serve for the amount of time designated in the action establishing said committees.

## **ARTICLE IX – PARLIAMENTARY AUTHORITY**

Meetings of the Municipal Advisory Committee shall be conducted in accordance with the latest revision of Robert's Rules of Order, which shall be the source of authority when it does not conflict with these bylaws. Other rules of conduct may be adopted by resolution of the Municipal Advisory Committee.

## **ARTICLE XI – ADOPTION**

These bylaws shall be adopted upon the affirmative vote of a two-thirds majority of those members present at a meeting on whose agenda such action was specifically listed. For the purpose of adoption of bylaws, the quorum requirement as listed in Section 4.6 shall be waived.

## **ARTICLE X – AMENDMENT**

Once adopted, these bylaws may be amended at any time by 42 affirmative votes, or three-fifths of the membership, provided that such amendment was specifically listed as an agenda item for the meeting at which a motion to amend is made.

# Sample Letter Of Delegation

## (on municipal letterhead)

Date of meeting

The Honorable John Q. Smith  
Chairman  
Mid-Connecticut Project Municipal Advisory Committee  
c/o Connecticut Resources Recovery Authority  
100 Constitution Plaza, 6th Floor  
Hartford, CT 06103

Dear Chairman Smith:

Please be advised that, as allowed under Section 3.2 of the Bylaws of the Mid-Connecticut Project Municipal Advisory Committee, I hereby designate Jane H. Smith as my delegate for any and all meetings of the Municipal Advisory Committee that may be held through (up to one year from date of letter).

Sincerely,

Joseph L. Jones  
First Selectman

# **SECTION 3**

**RESOLUTION REGARDING FUTURE MEETING DATES OF THE  
MID-CONNECTICUT PROJECT MUNICIPAL ADVISORY COMMITTEE**

**WHEREAS** the Connecticut Resources Recovery Authority Board of Directors created the Mid-Connecticut Project Municipal Advisory Committee as a means of establishing better relations between CRRA and the cities and towns it serves; and

**WHEREAS** scheduled meeting dates will allow members to plan in advance to attend these meetings, giving them more opportunities to participate in the Municipal Advisory Committee; now therefore,

**BE IT RESOLVED** that the Mid-Connecticut Project Municipal Advisory Committee will meet at 8:30 a.m. in the board room at the CRRA Trash Museum, 211 Murphy Road, Hartford, Connecticut, on the following dates:

- Wednesday, November 17, 2009
- Wednesday, February 10, 2010
- Wednesday, May 26, 2010
- Wednesday, August 25, 2010
- Wednesday, November 18, 2010

# **SECTION 4**



**Substitute House Bill No. 6486**

**Public Act No. 03-133**

**AN ACT IMPLEMENTING THE RECOMMENDATIONS OF THE LEGISLATIVE PROGRAM REVIEW AND INVESTIGATIONS COMMITTEE CONCERNING THE CONNECTICUT RESOURCES RECOVERY AUTHORITY AND OTHER QUASI-PUBLIC AGENCIES.**

Be it enacted by the Senate and House of Representatives in General Assembly convened:

Section 1. (NEW) (*Effective July 1, 2003*) Not later than three years before the last maturity date of any outstanding bond issuance for a waste management project, as defined in section 22a-260 of the general statutes, administered by the Connecticut Resources Recovery Authority, the board of directors of the authority shall establish a special committee for such project consisting of five representatives of the authority and not more than five representatives jointly designated by the municipalities having a contract with the authority for such project. At least two years before such last maturity date, such special committee shall study and present to said board of directors options for disposing of solid waste from such municipalities after the expiration of such contract. Such options shall include, but shall not be limited to, private sector management of such solid waste disposal.

# **SECTION 5**

## Mid-Connecticut Project MSW - June 2009

**Minimum Annual Commitment: 525,205 Tons**

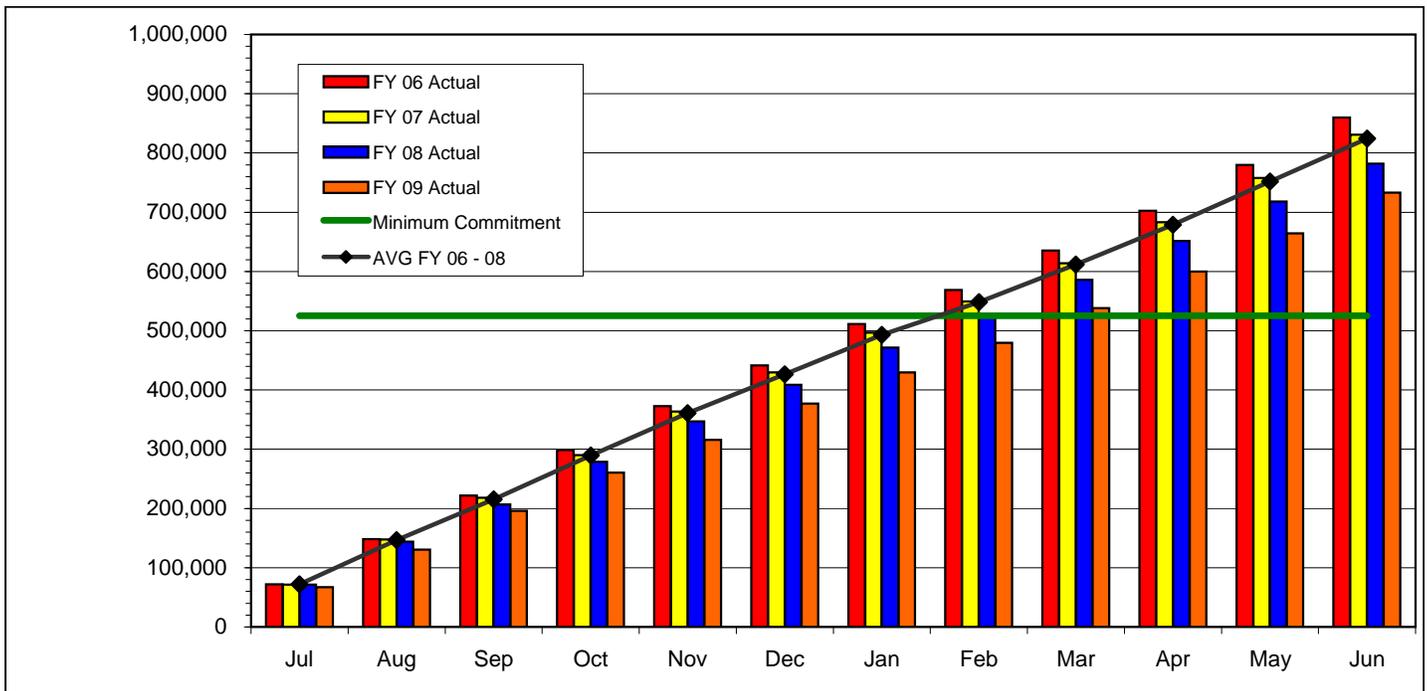
### MSW Tonnage by Month

Fiscal Year	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
FY 06 Actual	72,084	75,999	73,502	77,231	73,922	68,510	70,257	57,057	67,042	66,989	77,018	80,434
FY 07 Actual	71,578	75,943	70,504	72,233	73,076	66,290	67,116	52,786	64,437	69,027	74,946	72,744
FY 08 Actual	71,579	72,441	62,667	71,912	68,533	61,402	62,982	55,738	58,677	65,326	66,546	64,103
AVG FY 06 - 08	71,747	74,794	68,891	73,792	71,844	65,401	66,785	55,194	63,385	67,114	72,837	72,427
FY 09 Actual	67,276	63,328	65,605	64,031	55,751	61,022	52,807	49,641	58,492	61,685	64,684	68,710
Deviation from AVG	(4,472)	(11,467)	(3,286)	(9,761)	(16,093)	(4,379)	(13,978)	(5,552)	(4,893)	(5,429)	(8,153)	(3,717)
Deviation from AVG	(6%)	(15%)	(5%)	(13%)	(22%)	(7%)	(21%)	(10%)	(8%)	(8%)	(11%)	(5%)

### MSW Cumulative Tonnage by Fiscal Year

Fiscal Year	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
FY 06 Actual	72,084	148,083	221,586	298,817	372,739	441,249	511,506	568,563	635,605	702,594	779,612	860,046
FY 07 Actual	71,578	147,522	218,026	290,260	363,336	429,626	496,742	549,528	613,965	682,992	757,938	830,682
FY 08 Actual	71,579	144,019	206,686	278,598	347,131	408,533	471,515	527,253	585,930	651,256	717,802	781,906
AVG FY 06 - 08	71,747	146,542	215,433	289,225	361,069	426,469	493,254	548,448	611,833	678,947	751,784	824,211
FY 09 Actual	67,276	130,603	196,208	260,239	315,990	377,012	429,819	479,460	537,952	599,637	664,321	733,030
Deviation from AVG	(4,472)	(15,938)	(19,225)	(28,985)	(45,078)	(49,457)	(63,436)	(68,988)	(73,881)	(79,310)	(87,464)	(91,181)
Deviation from AVG	(6%)	(11%)	(9%)	(10%)	(12%)	(12%)	(13%)	(13%)	(12%)	(12%)	(12%)	(11%)

### MSW Cumulative Tonnage by Fiscal Year



# MID-CONNECTICUT PROJECT

## June 2009 Monthly Customer MSW Deliveries

### Mid-Connecticut Project Member and Contract Towns

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Avon	11,370	12,041	6%	12,041	10,700	(11%)	993	937	(6%)
Beacon Falls	2,141	2,627	23%	2,627	2,743	4%	219	212	(3%)
Bethlehem	1,946	1,863	(4%)	1,863	1,746	(6%)	164	155	(6%)
Bloomfield	13,045	9,130	(30%)	9,130	8,910	(2%)	683	1,353	98%
Bolton	2,274	2,101	(8%)	2,101	1,819	(13%)	153	168	10%
Canaan	664	808	22%	808	837	3%	78	67	(14%)
Canton	5,720	5,520	(3%)	5,520	5,171	(6%)	452	456	1%
Chester	1,598	1,725	8%	1,725	1,802	4%	151	159	5%
Clinton	9,826	9,691	(1%)	9,691	8,506	(12%)	840	788	(6%)
Colebrook	800	766	(4%)	766	700	(9%)	50	50	(0%)
Cornwall	548	554	1%	554	466	(16%)	50	37	(26%)
Coventry	4,035	3,935	(2%)	3,935	3,841	(2%)	359	343	(5%)
Cromwell	13,531	10,805	(20%)	10,805	9,709	(10%)	864	938	9%
Deep River	3,284	3,008	(8%)	3,008	2,830	(6%)	244	246	1%
Durham/Middlefield	5,721	6,208	9%	6,208	6,038	(3%)	523	563	8%
East Granby	4,170	3,804	(9%)	3,804	3,187	(16%)	296	301	2%
East Hampton	5,285	5,676	7%	5,676	5,492	(3%)	483	492	2%
East Hartford	33,041	31,739	(4%)	31,739	29,377	(7%)	2,501	2,914	17%
East Windsor	6,520	5,088	(22%)	5,088	4,078	(20%)	290	428	47%
Ellington	7,281	6,295	(14%)	6,295	5,014	(20%)	422	415	(2%)
Enfield	32,443	26,899	(17%)	26,899	23,778	(12%)	1,800	2,695	50%
Essex	4,450	3,888	(13%)	3,888	3,655	(6%)	316	329	4%
Farmington	19,327	18,173	(6%)	18,173	17,626	(3%)	1,586	1,646	4%
Glastonbury	21,408	21,062	(2%)	21,062	19,867	(6%)	1,739	1,697	(2%)
Goshen	1,570	1,418	(10%)	1,418	1,453	2%	124	131	5%
Granby	5,757	5,362	(7%)	5,362	5,214	(3%)	450	514	14%
Guilford	11,942	12,305	3%	12,305	13,268	8%	1,149	1,242	8%
Haddam	3,359	3,611	7%	3,611	3,409	(6%)	324	301	(7%)
Hartford	109,390	102,610	(6%)	102,610	96,956	(6%)	8,430	8,737	4%
Harwinton	2,521	2,355	(7%)	2,355	2,314	(2%)	176	195	11%
Hebron	4,123	3,898	(5%)	3,898	3,395	(13%)	304	314	3%
Killingworth	2,710	2,767	2%	2,767	2,658	(4%)	237	248	5%
Litchfield	5,647	5,569	(1%)	5,569	5,251	(6%)	443	487	10%
Lyme	997	940	(6%)	940	879	(6%)	73	75	3%
Madison	11,080	10,463	(6%)	10,463	9,954	(5%)	945	892	(6%)
Manchester	40,792	37,101	(9%)	37,101	34,727	(6%)	2,863	3,212	12%

### Mid-Connecticut Project Member & Contract Towns (Continued)

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Marlborough	4,146	3,355	(19%)	3,355	3,101	(8%)	311	294	(5%)
Middlebury	3,609	3,411	(5%)	3,411	3,121	(9%)	260	229	(12%)
Naugatuck	19,780	18,001	(9%)	18,001	17,214	(4%)	1,521	1,624	7%
Newington	26,618	24,699	(7%)	24,699	22,566	(9%)	1,977	2,016	2%
Norfolk	965	882	(9%)	882	836	(5%)	78	83	6%
North Branford	8,010	7,351	(8%)	7,351	8,120	10%	633	767	21%
North Canaan	3,064	2,782	(9%)	2,782	2,366	(15%)	226	215	(5%)
Old Lyme	4,801	4,462	(7%)	4,462	4,178	(6%)	396	389	(2%)
Old Saybrook	17,292	14,593	(16%)	14,593	10,933	(25%)	1,151	963	(16%)
Oxford	4,792	4,365	(9%)	4,365	4,335	(1%)	363	381	5%
Portland	4,715	4,412	(6%)	4,412	4,180	(5%)	352	356	1%
Rocky Hill	14,088	13,194	(6%)	13,194	11,402	(14%)	1,087	985	(9%)
Roxbury	988	918	(7%)	918	814	(11%)	78	72	(8%)
RRDD#1	14,290	13,819	(3%)	13,819	13,160	(5%)	1,220	1,236	1%
Salisbury/Sharon	4,285	3,970	(7%)	3,970	3,564	(10%)	362	330	(9%)
Simsbury	16,505	16,115	(2%)	16,115	15,072	(6%)	1,341	1,317	(2%)
South Windsor	18,672	16,053	(14%)	16,053	13,536	(16%)	982	1,414	44%
Southbury	10,145	9,512	(6%)	9,512	9,419	(1%)	783	906	16%
Suffield	6,662	5,918	(11%)	5,918	5,290	(11%)	396	552	39%
Thomaston	5,024	4,961	(1%)	4,961	4,724	(5%)	440	420	(5%)
Tolland	6,943	6,709	(9%)	6,709	5,970	(1%)	510	557	9%
Torrington	29,704	29,162	(8%)	29,162	27,639	(6%)	2,463	2,404	(2%)
Vernon	18,361	15,796	(14%)	15,796	14,007	(11%)	1,084	1,345	24%
Waterbury	76,217	75,084	(1%)	75,084	72,657	(3%)	6,583	7,225	10%
Watertown	14,742	15,262	4%	15,262	14,940	(2%)	1,430	1,311	(8%)
West Hartford	42,367	39,329	(7%)	39,329	38,002	(3%)	3,262	3,502	7%
Westbrook	5,584	5,096	(9%)	5,096	4,703	(8%)	432	434	0%
Wethersfield	16,792	17,349	3%	17,349	17,119	(1%)	1,467	1,648	12%
Windsor Locks	7,121	6,710	(6%)	6,710	6,992	4%	527	767	45%
Woodbury	6,056	5,796	(4%)	5,796	5,311	(8%)	534	503	(6%)
<b>TOTAL MEMBER &amp; CONTRACT TOWN</b>	<b>822,654</b>	<b>770,872</b>	<b>(6%)</b>	<b>770,872</b>	<b>722,642</b>	<b>(6%)</b>	<b>63,026</b>	<b>67,983</b>	<b>8%</b>

### Mid-Connecticut Project Contract Spot

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
New Haven	0	0	0%	0	29,785	0%	0	6,417	0%
<b>TOTAL CONTRACT SPOT</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>29,785</b>	<b>0%</b>	<b>0</b>	<b>6,417</b>	<b>0%</b>

### Mid-Connecticut Project In-State Spot

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Ansonia	0	0	0%	0	0	0%	0	0	0%
Berlin	0	0	0%	0	177	0%	0	0	0%
Branford	714	0	(100%)	0	0	0%	0	0	0%
Bridgeport	0	0	0%	0	9	0%	0	0	0%
Bristol	0	0	0%	0	420	0%	0	0	0%
Cheshire	59	112	88%	112	175	57%	45	0	(100%)
Derby	0	0	0%	0	362	0%	0	0	0%
East Haddam	0	0	0%	0	86	0%	0	10	0%
Hamden	54	159	193%	159	121	(24%)	60	0	(100%)
Meriden	285	936	228%	936	848	(9%)	220	0	(100%)
Middletown	1,855	9,960	437%	9,960	15,564	56%	915	1,096	20%
Morris	610	471	(23%)	471	94	(80%)	88	0	(100%)
New Britain	0	633	0%	633	1,710	170%	0	0	0%
New Haven	1,874	9,780	422%	9,780	19,160	96%	1,474	0	(100%)
North Haven	120	65	(46%)	65	46	(29%)	0	0	0%
Plainville	0	0	0%	0	165	0%	0	0	0%
Seymour	0	0	0%	0	335	0%	0	0	0%
Somers	0	0	0%	0	606	0%	0	0	0%
Southington	0	0	0%	0	94	0%	0	0	0%
Stafford	0	0	0%	0	646	0%	0	47	0%
Transfer Systems Inc	0	1,837	0%	1,837	2,984	62%	870	0	(100%)
Wallingford	2,105	1,587	(25%)	1,587	798	(50%)	390	0	(100%)
Windsor	0	0	0%	0	1,095	0%	0	0	0%
<b>TOTAL IN-STATE SPOT</b>	<b>7,676</b>	<b>25,539</b>	<b>233%</b>	<b>25,539</b>	<b>45,495</b>	<b>78%</b>	<b>4,061</b>	<b>1,153</b>	<b>(72%)</b>

### Mid-Connecticut Project Out-Of-State Spot

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Massachusetts	499	4,003	703%	4,003	4,499	12%	1,167	0	(100%)
<b>TOTAL OUT-OF-STATE SPOT</b>	<b>520</b>	<b>4,003</b>	<b>669%</b>	<b>4,003</b>	<b>4,519</b>	<b>13%</b>	<b>1,167</b>	<b>0</b>	<b>(100%)</b>

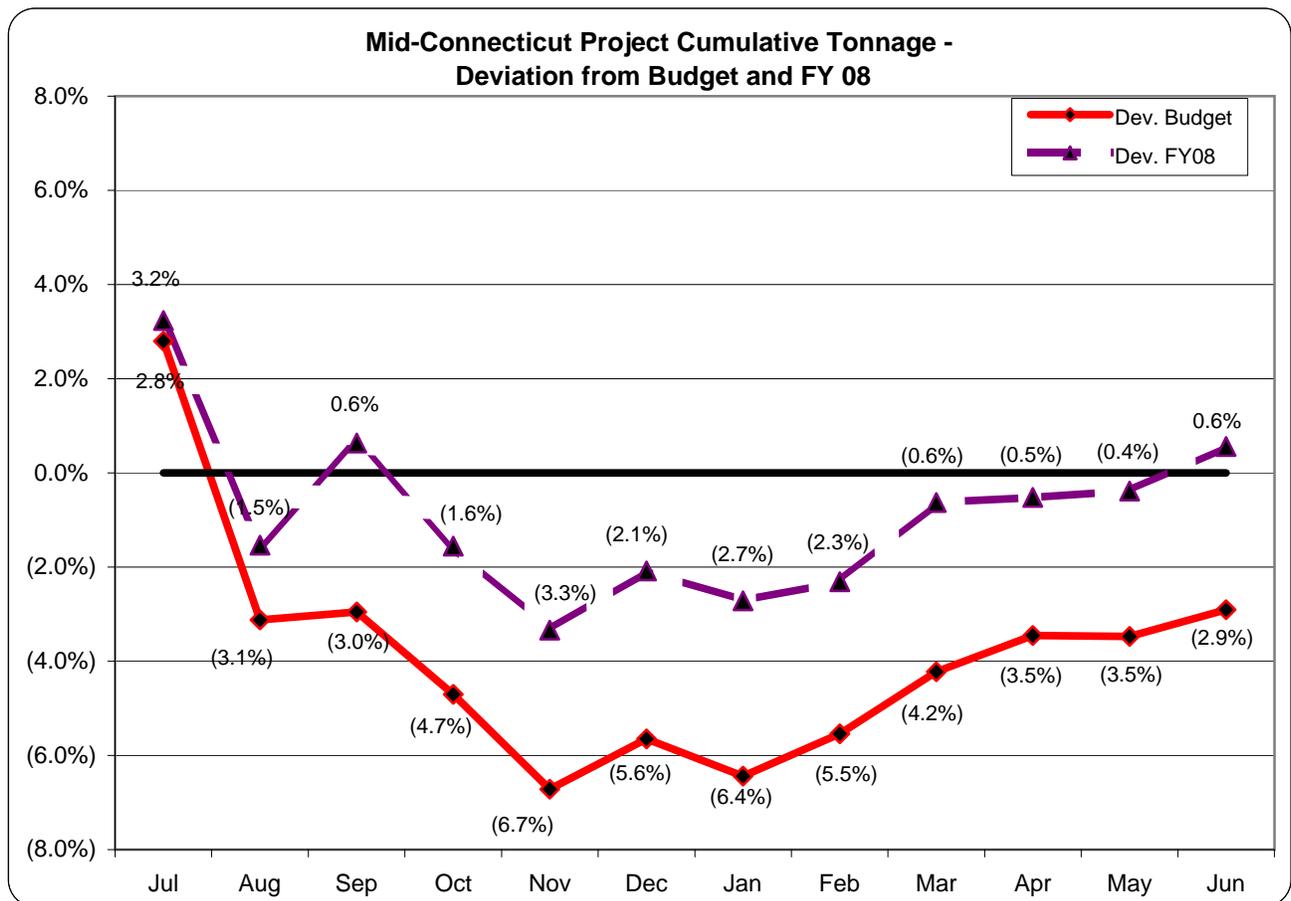
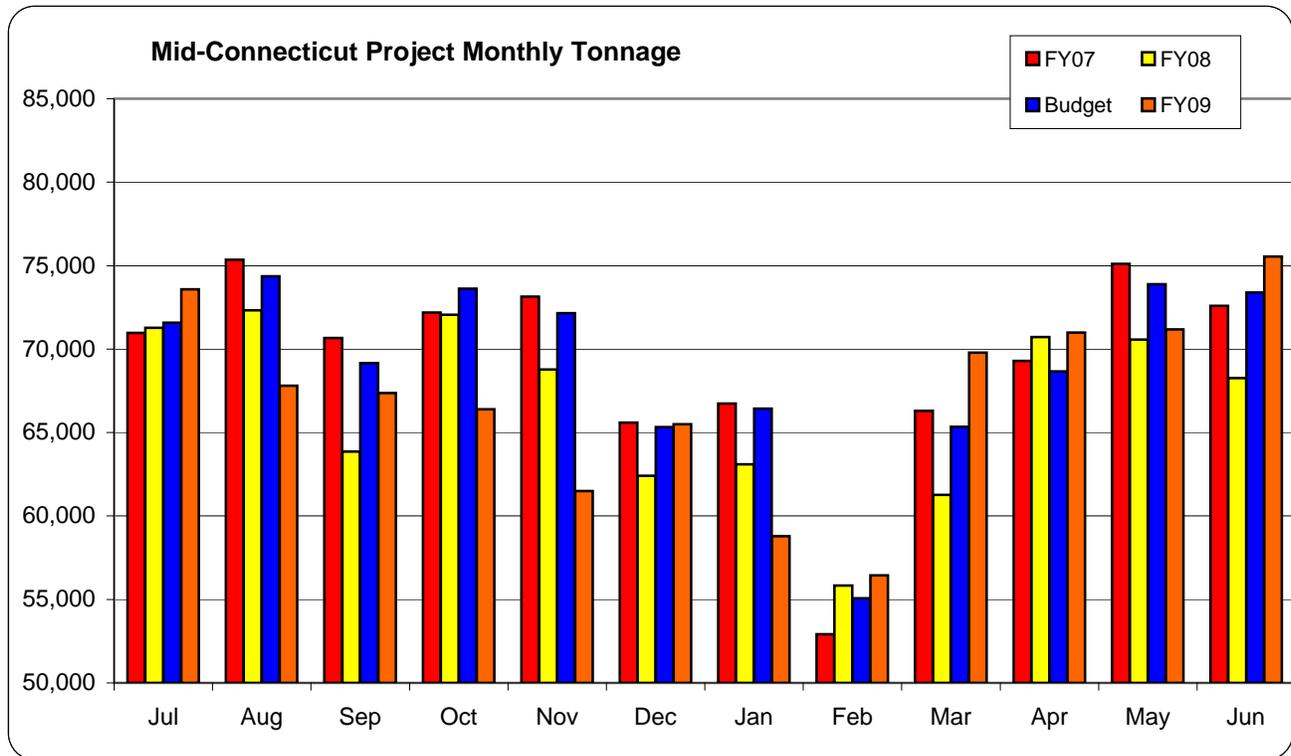
### Mid-Connecticut Project Total Deliveries

Source	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Member & Contract Towns	822,654	770,872	(6%)	770,872	722,642	(6%)	63,026	67,983	8%
Contract Spot	0	0	0%	0	29,785	0%	0	6,417	0%
In-State Spot	7,676	25,539	233%	25,539	45,495	78%	4,061	1,153	(72%)
Out-of-State Spot	520	4,003	669%	4,003	4,519	13%	1,167	0	(100%)
<b>TOTAL TONNAGE</b>	<b>830,850</b>	<b>800,414</b>	<b>(4%)</b>	<b>800,414</b>	<b>802,442</b>	<b>0%</b>	<b>68,255</b>	<b>75,552</b>	<b>11%</b>

### Mid-Connecticut Project Diversions And Exports

Type	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
TS Diversions	39,665	46,815	18%	46,815	14,039	(70%)	0	2,772	0%
TS Exports	3,388	13,679	304%	13,679	2,999	(78%)	0	541	0%
WPF Diversions	0	0	0%	0	0	0%	0	0	0%
WPF Exports	0	9,474	0%	9,474	0	(100%)	0	0	0%
<b>TOTAL TONNAGE</b>	<b>43,054</b>	<b>69,968</b>	<b>63%</b>	<b>69,968</b>	<b>17,038</b>	<b>(76%)</b>	<b>0</b>	<b>3,313</b>	<b>0%</b>

## Mid-Connecticut Project Trends



# **SECTION 6**

## Mid-Connecticut Project Recyclables - June 2009

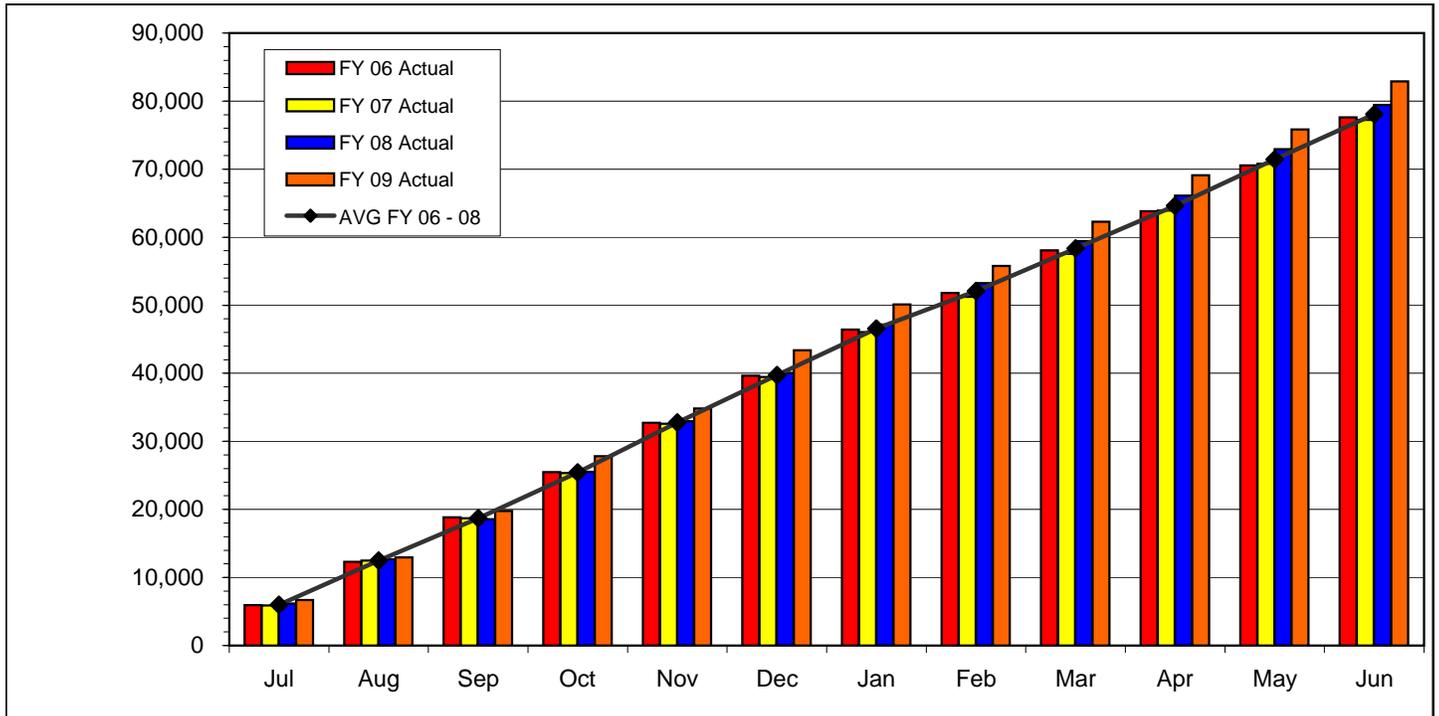
### Recyclables Tonnage by Month

Fiscal Year	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
FY 06 Actual	5,931	6,385	6,543	6,620	7,265	6,910	6,789	5,341	6,261	5,789	6,737	7,018
FY 07 Actual	5,876	6,629	6,175	6,660	7,258	6,872	6,592	5,201	6,305	6,336	6,861	6,484
FY 08 Actual	6,158	6,507	5,890	6,989	7,422	7,084	7,119	6,089	6,147	6,714	6,828	6,487
AVG FY 06 - 08	5,988	6,507	6,203	6,756	7,315	6,955	6,833	5,544	6,238	6,280	6,809	6,663
FY 09 Actual	6,707	6,241	6,846	8,002	7,038	8,546	6,731	5,677	6,499	6,796	6,759	7,054
Deviation from AVG	719	(266)	644	1,246	(277)	1,590	(103)	134	261	516	(50)	391
Deviation from AVG	12%	(4%)	10%	18%	(4%)	23%	(2%)	2%	4%	8%	(1%)	6%

### Recyclables Cumulative Tonnage by Fiscal Year

Fiscal Year	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
FY 06 Actual	5,931	12,316	18,859	25,478	32,744	39,654	46,443	51,784	58,045	63,835	70,571	77,589
FY 07 Actual	5,876	12,505	18,679	25,340	32,598	39,470	46,062	51,263	57,568	63,904	70,765	77,249
FY 08 Actual	6,158	12,665	18,555	25,545	32,967	40,050	47,169	53,258	59,405	66,119	72,947	79,434
AVG FY 06 - 08	5,988	12,495	18,698	25,454	32,769	39,725	46,558	52,102	58,339	64,619	71,428	78,091
FY 09 Actual	6,707	12,948	19,795	27,797	34,835	43,381	50,112	55,789	62,287	69,083	75,843	82,897
Deviation from AVG	719	453	1,097	2,343	2,066	3,656	3,554	3,687	3,948	4,464	4,415	4,806
Deviation from AVG	12%	4%	6%	9%	6%	9%	8%	7%	7%	7%	6%	6%

### Recyclables Cumulative Tonnage by Fiscal Year



# MID-CONNECTICUT PROJECT

## Monthly Customer Recyclables Deliveries

### Mid-Connecticut Project Member and Contract Towns

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Avon	1,860	1,762	(5%)	1,762	2,123	20%	163	193	19%
Beacon Falls	294	306	4%	306	320	5%	23	25	8%
Bethlehem	261	353	35%	353	329	(7%)	22	24	8%
Bloomfield	1,526	1,503	(1%)	1,503	1,366	(9%)	109	105	(3%)
Bolton	649	534	(18%)	534	488	(9%)	35	39	9%
Canaan	0	0	0%	0	0	0%	0	0	0%
Canton	1,066	1,033	(3%)	1,033	940	(9%)	82	70	(14%)
Chester	357	337	(6%)	337	301	(11%)	28	11	(60%)
Clinton	748	734	(2%)	734	749	2%	49	74	50%
Colebrook	144	164	15%	164	158	(4%)	12	12	(3%)
Cornwall	208	175	(16%)	175	178	2%	16	12	(28%)
Coventry	1,395	1,373	(2%)	1,373	1,268	(8%)	103	98	(5%)
Cromwell	855	697	(18%)	697	1,321	90%	54	158	193%
Deep River	324	327	1%	327	282	(14%)	24	29	22%
Durham/Middlefield	3	0	(100%)	0	0	0%	0	0	0%
East Granby	378	528	40%	528	251	(52%)	31	32	1%
East Hampton	724	831	15%	831	1,024	23%	72	112	55%
East Hartford	2,151	2,150	(0%)	2,150	1,993	(7%)	170	156	(8%)
East Windsor	773	775	0%	775	728	(6%)	61	58	(4%)
Ellington	1,115	1,210	8%	1,210	1,241	3%	93	108	17%
Enfield	2,783	2,801	1%	2,801	3,017	8%	252	258	3%
Essex	602	635	6%	635	665	5%	51	84	64%
Farmington	1,957	2,025	3%	2,025	2,221	10%	162	219	35%
Glastonbury	3,387	3,300	(3%)	3,300	4,342	32%	304	389	28%
Goshen	287	296	3%	296	277	(6%)	25	26	3%
Granby	991	1,153	16%	1,153	1,171	2%	99	89	(9%)
Guilford	875	1,304	49%	1,304	1,442	11%	109	134	23%
Haddam	490	497	1%	497	493	(1%)	44	41	(8%)
Hartford	2,357	2,481	5%	2,481	3,583	44%	243	354	46%
Harwinton	418	460	10%	460	452	(2%)	33	37	10%
Hebron	729	928	27%	928	885	(5%)	75	73	(2%)
Killingworth	607	671	11%	671	593	(12%)	58	48	(17%)
Litchfield	651	670	3%	670	661	(1%)	56	59	5%
Lyme	0	0	0%	0	0	0%	0	0	0%
Madison	1,666	1,706	2%	1,706	1,656	(3%)	146	140	(5%)
Manchester	3,802	3,757	(1%)	3,757	3,792	1%	279	310	11%

### Mid-Connecticut Project Member & Contract Towns (Continued)

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Marlborough	454	473	4%	473	500	6%	41	44	8%
Middlebury	818	859	5%	859	871	1%	66	76	15%
Naugatuck	1,493	1,549	4%	1,549	1,535	(1%)	129	120	(7%)
Newington	2,330	2,119	(9%)	2,119	2,207	4%	166	206	25%
Norfolk	192	178	(7%)	178	185	4%	14	14	(0%)
North Branford	971	879	(9%)	879	830	(6%)	75	59	(22%)
North Canaan	249	231	(7%)	231	231	(0%)	26	19	(27%)
Old Lyme	0	0	0%	0	0	0%	0	0	0%
Old Saybrook	1,169	1,329	14%	1,329	1,169	(12%)	112	91	(19%)
Oxford	625	658	5%	658	735	12%	52	65	25%
Portland	114	353	209%	353	824	134%	27	78	193%
Rocky Hill	1,442	1,485	3%	1,485	1,390	(6%)	118	113	(5%)
Roxbury	217	232	7%	232	220	(5%)	20	19	(7%)
RRDD#1	1,713	1,883	10%	1,883	1,931	3%	156	172	11%
Salisbury/Sharon	1,167	1,120	(4%)	1,120	1,025	(9%)	91	84	(8%)
Simsbury	2,834	2,929	3%	2,929	2,686	(8%)	236	212	(10%)
South Windsor	2,632	2,502	(5%)	2,502	2,341	(6%)	191	167	(13%)
Southbury	1,749	1,787	2%	1,787	1,719	(4%)	158	130	(18%)
Suffield	1,149	1,228	7%	1,228	1,085	(12%)	98	113	16%
Thomaston	430	432	1%	432	422	(2%)	35	37	6%
Tolland	0	0	0%	0	0	0%	0	0	0%
Torrington	1,937	2,019	4%	2,019	1,987	(2%)	158	251	59%
Vernon	2,156	2,042	(5%)	2,042	2,041	(0%)	163	174	7%
Waterbury	3,245	3,214	(1%)	3,214	3,180	(1%)	258	269	4%
Watertown	1,366	1,414	3%	1,414	1,279	(10%)	111	107	(4%)
West Hartford	6,207	6,607	6%	6,607	6,092	(8%)	538	530	(1%)
Westbrook	277	292	5%	292	373	28%	27	32	20%
Wethersfield	2,279	2,315	2%	2,315	2,120	(8%)	186	172	(7%)
Windsor Locks	949	1,006	6%	1,006	922	(8%)	81	70	(14%)
Woodbury	654	820	25%	820	744	(9%)	71	55	(22%)
<b>TOTAL MEMBER &amp; CONTRACT TOWN</b>	<b>77,249</b>	<b>79,432</b>	<b>3%</b>	<b>79,432</b>	<b>80,953</b>	<b>2%</b>	<b>6,487</b>	<b>7,054</b>	<b>9%</b>

### Mid-Connecticut Project In-State Spot

Town	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
None	0	0	0%	0	0	0%	0	0	0%
<b>TOTAL IN-STATE SPOT</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0</b>	<b>0%</b>

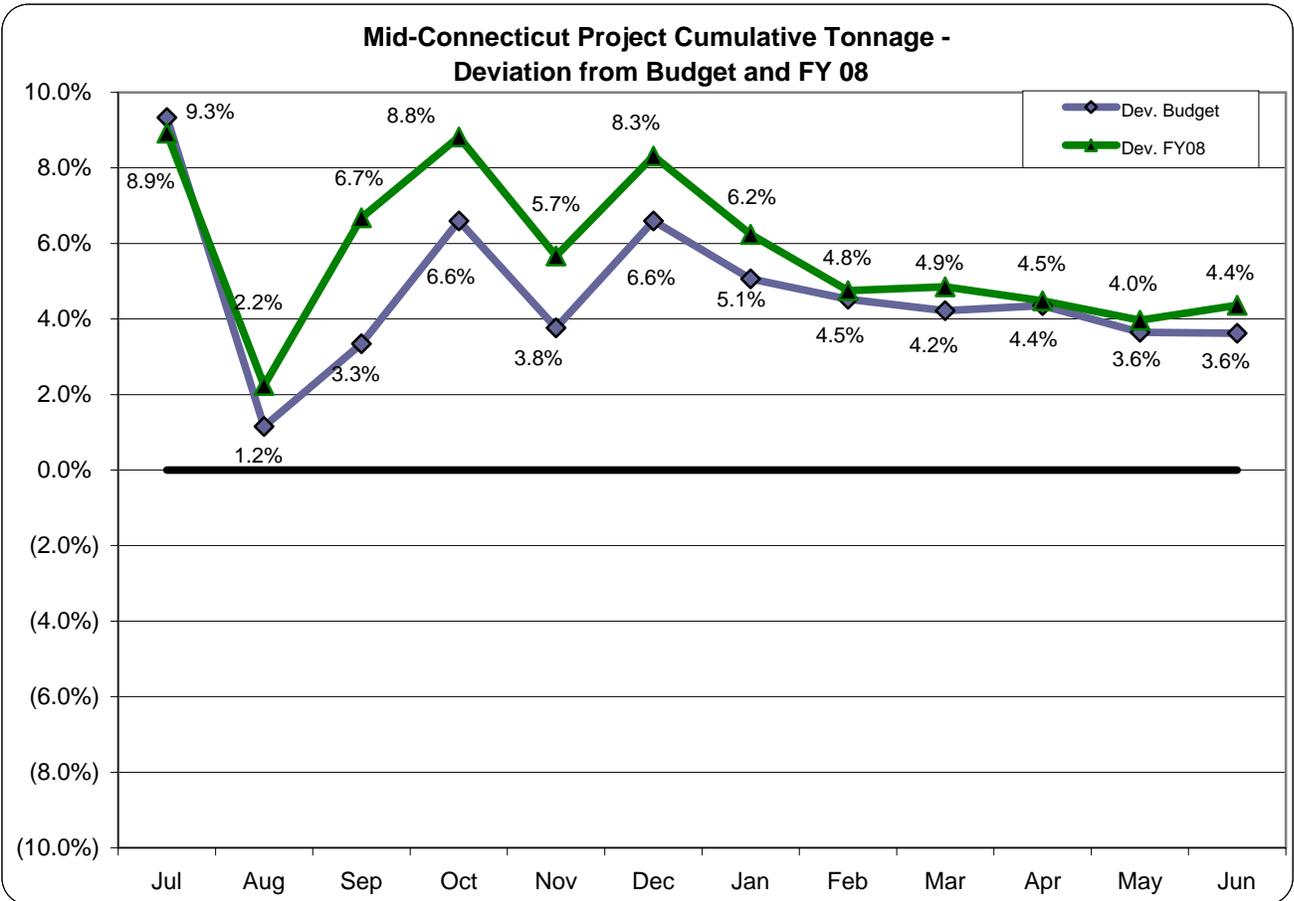
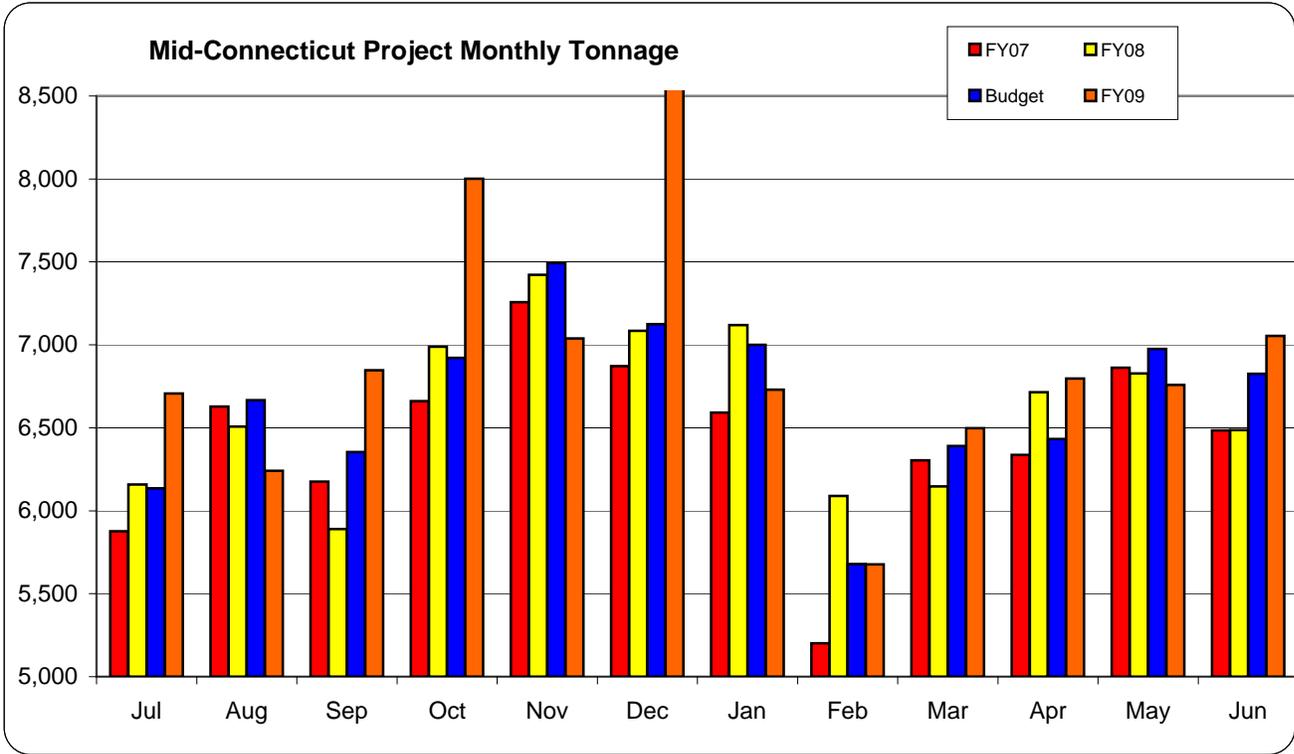
### Mid-Connecticut Project Out-Of-State Spot

State	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Massachusetts	0	1	0%	1	1,942	137660%	0	0	0%
<b>TOTAL OUT-OF-STATE SPOT</b>	<b>22</b>	<b>1</b>	<b>(93%)</b>	<b>1</b>	<b>1,963</b>	<b>139091%</b>	<b>0</b>	<b>0</b>	<b>0%</b>

### Mid-Connecticut Project Total Deliveries

Source	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Growth	2008	2009	Growth	Jun 08	Jun 09	Growth
Member & Contract Towns	77,249	79,432	3%	79,432	80,953	2%	6,487	7,054	9%
In-State Spot	0	0	0%	0	0	0%	0	0	0%
Out-of-State Spot	22	1	(93%)	1	1,963	139091%	0	0	0%
<b>TOTAL TONNAGE</b>	<b>77,271</b>	<b>79,434</b>	<b>3%</b>	<b>79,434</b>	<b>82,916</b>	<b>4%</b>	<b>6,487</b>	<b>7,054</b>	<b>9%</b>

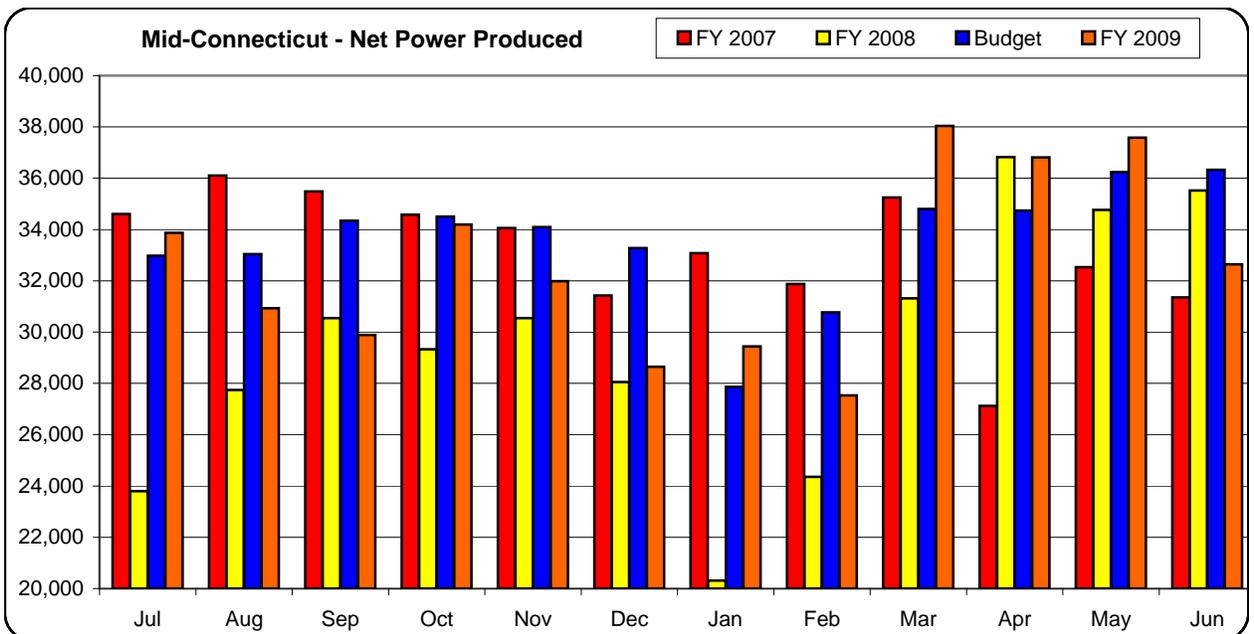
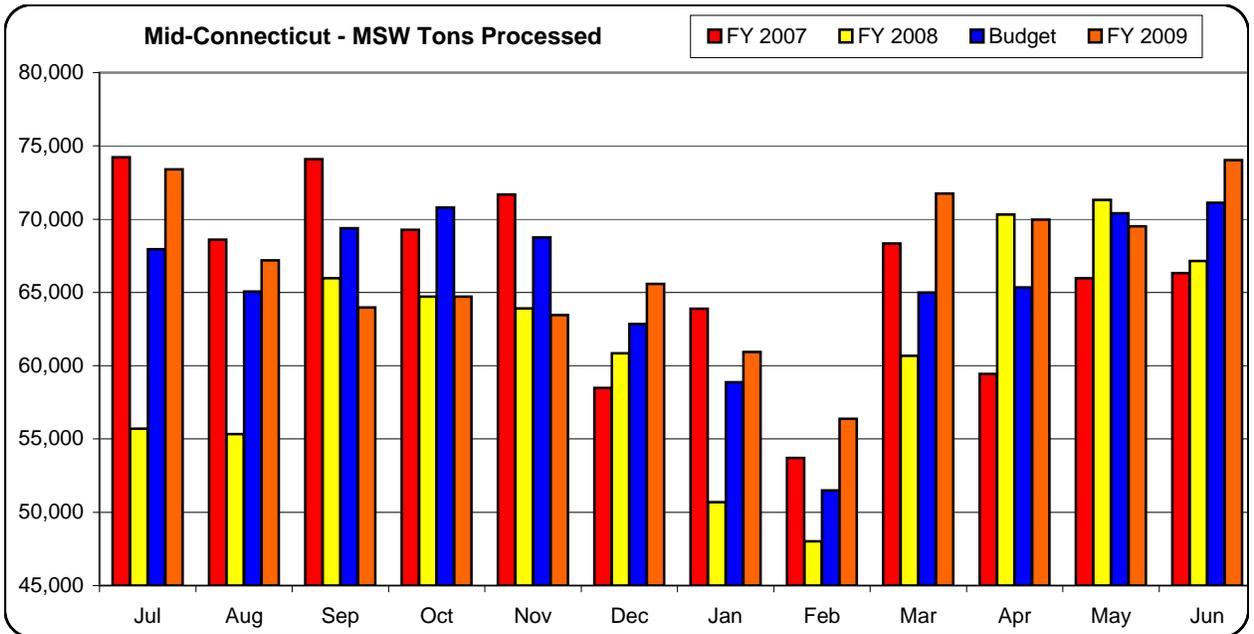
## Mid-Connecticut Project Trends



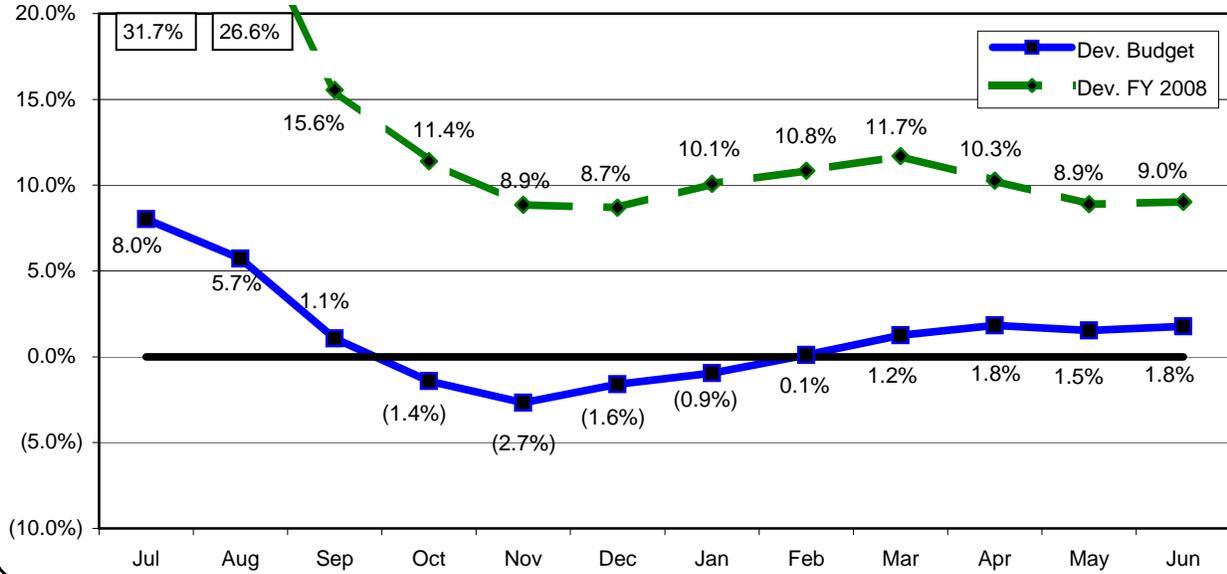
# **SECTION 7**

## MID-CONNECTICUT PROJECT June 2009 Monthly Operational Summary

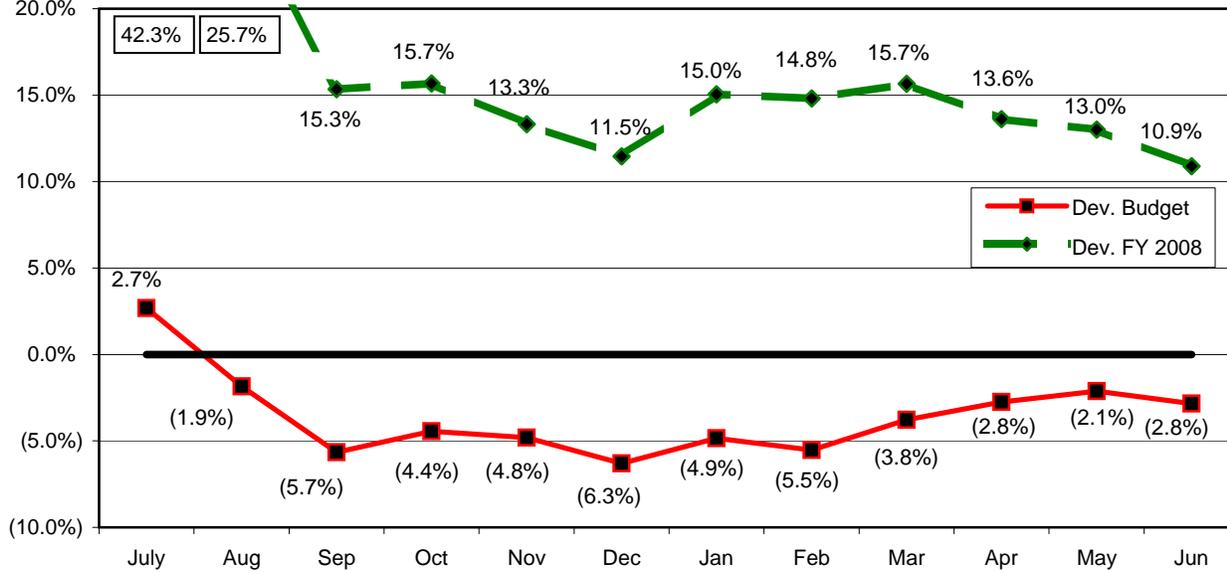
Item	Fiscal Year			Fiscal Year-To-Date			Monthly		
	2007	2008	Change	2008	2009	Change	Jun 08	Jun 09	Change
Tons MSW Processed	794,027	734,656	-7.5%	734,656	800,894	9.0%	67,146	74,026	10.2%
Steam (kbs)	4,994,553	4,504,998	-9.8%	4,504,998	4,846,922	7.6%	433,523	423,828	-2.2%
(% MCR)	82.3%	74.0%		74.0%	79.8%		86.9%	84.9%	
Power Net MWhr)	397,470	353,107	-11.2%	353,107	391,548	10.9%	35,526	32,646	-8.1%



**Mid-Connecticut - Tons Processed - Deviation from Budget and Last Year**



**Mid-Connecticut - Power Sold - Deviation from Budget and Last Year**



### Unscheduled Downtime

June	Boiler	Duration	Reason
12	11	14.62 hrs.	Water wall tube leak.
18 - 19	11	25.97 hrs.	Water wall tube leak.
21 - 22	13	19.62 hrs.	Water wall tube leak.
24	13	0.13 hrs.	FDF Distribution spout plug.
25 - 26	11	23.88 hrs.	Water wall tube leak.
29 - 30	13	16.1 hrs.	Clinker that jammed the grate and stoker discharge.

### Scheduled Downtime

June	Boiler	Duration	Work Performed
3 - 4	13	42 hrs.	Cleaning outage.
17 - 18	12	29.7 hrs.	Cleaning outage.

### Unit Capacity Factors

June	Boiler 11	Boiler 12	Boiler 13
	81%	91%	83%

# **SECTION 8**

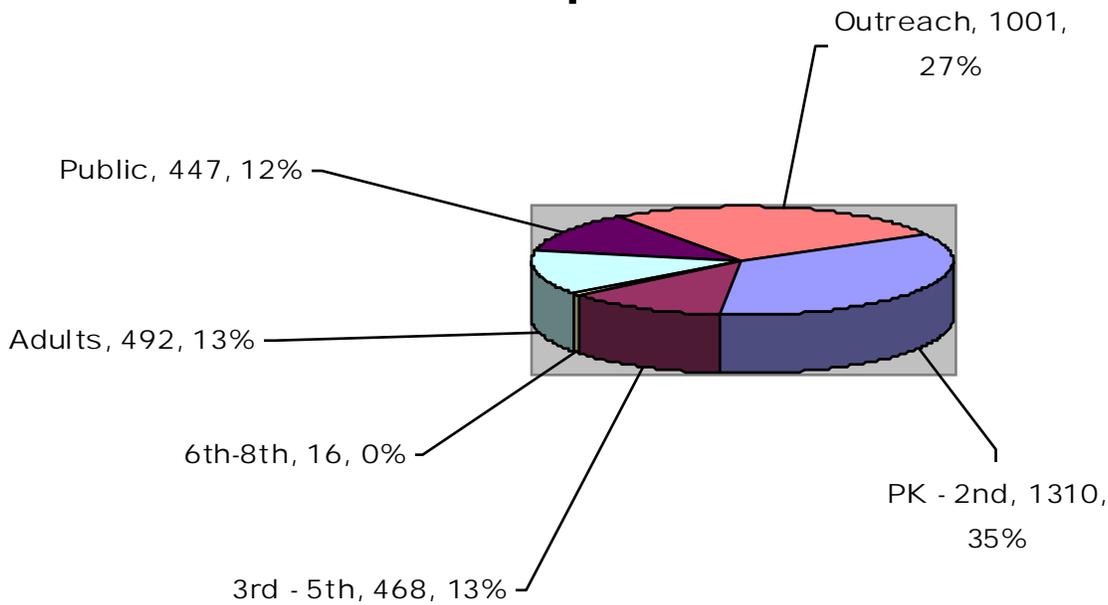
<b>CRRA Visitors Center (The Trash Museum) June 2009</b>											
<b>Month</b>	<b>School Total</b>	<b>Pre-K - 2nd</b>	<b>3rd - 5th</b>	<b>6th - 8th</b>	<b>9th -12th</b>	<b>College - Adult</b>	<b>Walk-ins</b>	<b>Off-Site</b>	<b>On-Site Events</b>	<b>Grand Total</b>	<b>Hartford Schools</b>
January	1,103	713	286	74	30	266	118	135	280	<b>1,902</b>	649
February	1,494	1,027	255	212	0	386	245	275	25	<b>2,425</b>	744
March	1,848	1,634	165	41	8	450	197	524	0	<b>3,019</b>	211
April	1,794	1310	468	16	0	492	447	1,001	0	<b>3,734</b>	229
May	2,046	871	958	170	47	440	115	146	187	<b>2,934</b>	362
June	1,570	398	769	373	30	321	145	47	50	<b>2,133</b>	0
July											
August											
September											
October											
November											
December											
	<b>9,855</b>	<b>5,953</b>	<b>2,901</b>	<b>886</b>	<b>115</b>	<b>2,355</b>	<b>1,267</b>	<b>2,128</b>	<b>542</b>	<b>16,147</b>	<b>2195</b>

<b>CRRA Visitors Center (The Trash Museum) January 2008 to December 2008</b>											
<b>Month</b>	<b>School Total</b>	<b>Pre-K - 2nd</b>	<b>3rd - 5th</b>	<b>6th - 8th</b>	<b>9th -12th</b>	<b>College - Adult</b>	<b>Walk-ins</b>	<b>Off-Site</b>	<b>On-Site Events</b>	<b>Grand Total</b>	<b>Hartford Schools</b>
January	1,408	656	662	55	35	357	83	0	348	<b>2,196</b>	649
February	1,574	894	603	72	5	279	258	2	38	<b>2,151</b>	844
March	1,616	1,358	199	54	5	440	141	428	122	<b>2,747</b>	343
April	1,576	1232	260	76	8	446	235	3,009	51	<b>5,317</b>	679
May	2,147	868	1019	245	15	425	145	88	160	<b>2,965</b>	303
June	1,179	517	662	0	0	418	88	220	0	<b>1,905</b>	105
July	1,067	583	256	192	36	364	330	0	0	<b>1,761</b>	353
August	215	107	26	25	57	118	310	241	0	<b>884</b>	103
September	309	89	220	0	0	108	29	558	0	<b>1004</b>	0
October	1,176	73	801	267	35	195	66	1493	0	<b>2930</b>	83
November	1,235	559	528	89	59	300	44	287	315	<b>2181</b>	874
December	1,075	581	408	70	16	155	31	0	0	<b>1261</b>	569
	<b>14,577</b>	<b>7,517</b>	<b>5,644</b>	<b>1,145</b>	<b>271</b>	<b>3,605</b>	<b>1,760</b>	<b>6,326</b>	<b>1,034</b>	<b>27,302</b>	<b>4905</b>

Trash Museum Mid-Connecticut Project Towns						
Project Town	June groups	June public	In-house	June Totals	YTD Participation	Other Participating Towns
Avon	80	2		82	253	
Barkhamsted				0	4	
Bloomfield				0	15	
Bolton				0	174	
Canton		1		1	31	
Colebrook				0	12	
Coventry				0	24	
Cromwell	22			22	102	
Deep River	15			15	15	
Durham			1	1	2	
East Granby				0	87	
East Haddam				0	1	
East Hartford		8	1	9	240	
East Windsor	134	2		136	315	
Ellington				0	66	
Enfield		3		3	328	
Farmington			2	2	172	
Glastonbury	71	5		76	1077	
Granby		6	1	7	125	
Haddam				0	10	
Hartford	48	3	6	57	2301	
Hebron	236	4	2	242	295	
Killingworth			3	3	3	
Manchester	118	7		125	643	
Middlebury				0	197	
Middlefield				0	56	
Naugatuck				0	2	
Newington			2	2	569	
Norwich				0	35	
Old Saybrook			1	1	303	
Oxford				0	5	
Portland				0	18	
Rocky Hill	223	1		224	295	
Salisbury			3	3	8	
Simsbury		14		14	97	
Southbury				0	11	
South Windsor		4		4	160	
Suffield	108	3		111	391	
Unionville		3		3	13	
Thomaston				0	309	
Tolland			1	1	29	
Torrington				0	85	
Vernon	59			59	403	
Waterbury				0	30	
Watertown				0	177	
West Hartford	182	5		187	1140	
Wethersfield		3	1	4	270	
Windsor Locks				0	50	
<b>Group Totals</b>	<b>1296</b>					
<b>Public Totals</b>		<b>74</b>				
<b>In-House</b>			<b>24</b>			
<b>Outreach</b>						
<b>Grand Totals</b>				<b>1394</b>		
					<b>10948</b>	<b>739</b>

# Trash Museum Report

## April 2009



**Group Totals:**                **2,286**  
**April 2009 Total:**        **3,734**  
**April 2008 Total:**        **5,317**  
**Monthly Decrease:**    - **1,583**  
**YTD Decrease:**         - **1,331**

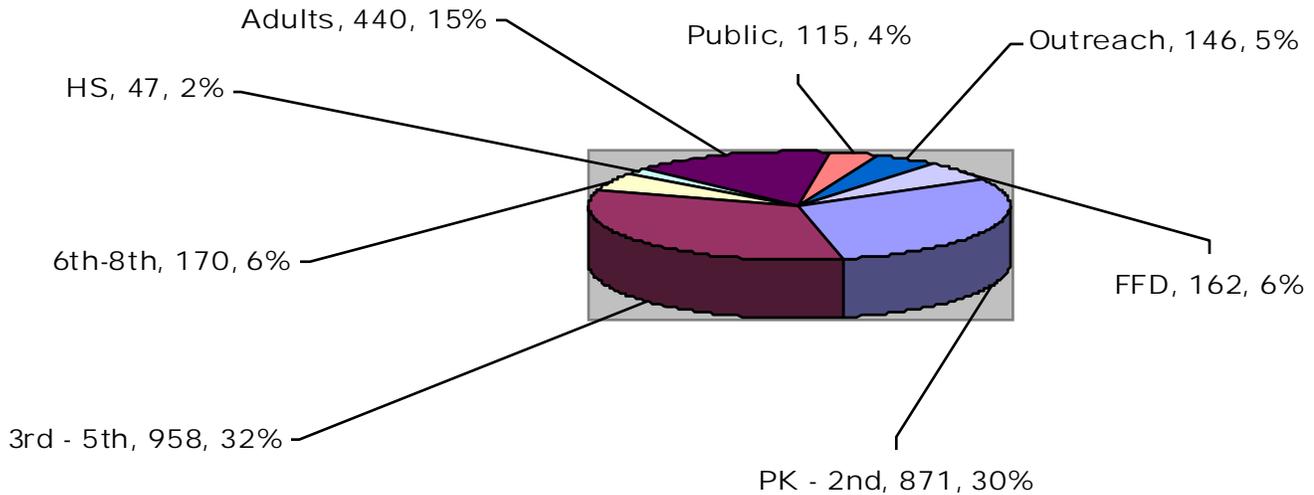
### Museum Special Events:

- *Closed-circuit camera exhibit*
- *New signage – mezzanine, outside banners, lettering on Trash Museum building*
- *Store exhibit – Trashion Fashion*
- *April 3 – Gideon Wells Outreach – 6<sup>t</sup>-8<sup>th</sup> - Glastonbury – 126 participants*
- *April 15 – Enfield Head Start Outreach – PK – 132 participants*
- *April 21 – Longmeadow Elementary School Outreach – 2<sup>nd</sup> – Middlebury – 309 participants*
- *April 25 Connecticut Audubon Society's Earth Fair – Glastonbury – 105 participants*
- *April 27 – Old Saybrook Middle School Outreach – 132 participants*

### Upcoming Events:

- *May 16 – Family Fun Day – Hartford*
- *May 20 – Outreach – Broad Brook School, East Windsor – 120 participants*
- *May 20 – meeting with Hank Gruner – Connecticut Science Center*
- *May 20 – Connecticut Recyclers Coalition meeting*

# Trash Museum Report May 2009



<b>Group Totals:</b>	<b>2,486</b>
<b>May 2009 Total:</b>	<b>2,934</b>
<b>May 2008 Total:</b>	<b>2,965</b>
<b>Monthly Decrease:</b>	<b>- 31</b>
<b>YTD Decrease:</b>	<b>- 1,362</b>

### **Museum Special Events:**

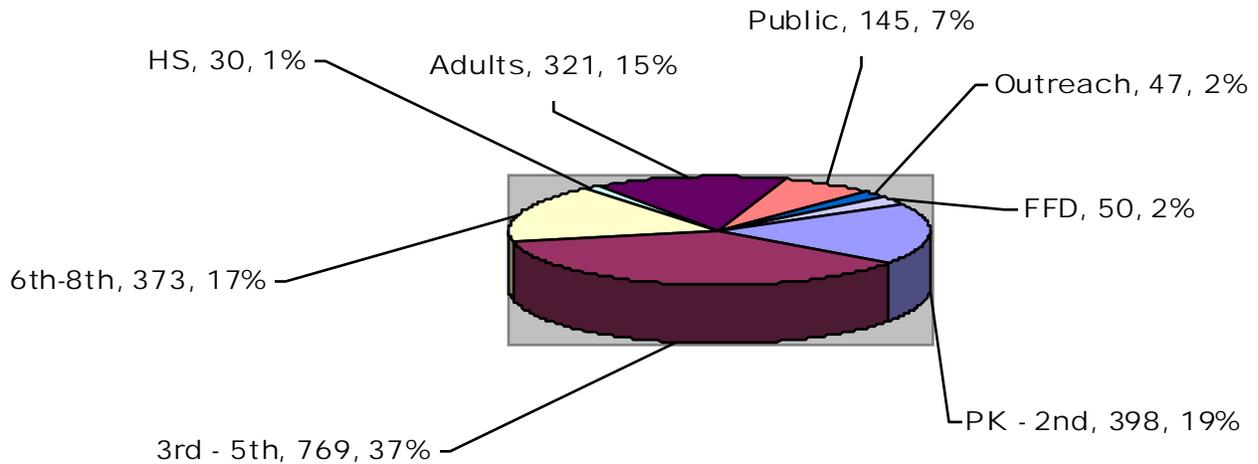
- *Closed-circuit camera exhibit*
- *New signage – mezzanine, outside banners, lettering on Trash Museum Building*
- *Store exhibit – Trashion Fashion*
- *May 16 – Family Fun Day – **162** participants*
- *May 20 – Outreach – Broad Brook School, East Windsor – **146** participants*
- *May 20 – meeting with Hank Gruner – Connecticut Science Center*
- *May 20 – Connecticut Recyclers Coalition meeting – **25** participants*

### **Upcoming Events:**

- *June 24 – Natural Resources Council Annual Meeting – Murphy Road Conference Room*
- *June 24 – Bright Horizons Outreach – Middletown – 40 participants*

# Trash Museum Report

## June 2009



<b>Group Totals:</b>	<b>1,891</b>
<b>June 2009 Total:</b>	<b>2,133</b>
<b>June 2008 Total:</b>	<b>1,905</b>
<b>Monthly Increase:</b>	<b>+ 228</b>
<b>YTD Decrease:</b>	<b>- 1,134</b>

### Museum Special Events:

- *Closed-circuit camera exhibit*
- *New signage – mezzanine, outside banners, lettering on Trash Museum building*
- *Store exhibit – Trashion Fashion*
- *June 9 – met with Hank Gruner of Connecticut Science Center*
- *June 24 – Natural Resources Council Annual Meeting – Murphy Road Conference Room – 50 participants*
- *June 24 – Bright Horizons Outreach – Middletown – 47 participants*
- *June 25 – met with Ted Esselstyn – sustainability exhibit*

### Upcoming Events:

- *July 24 – Harwinton Library Outreach*
- *July 25 – KinderCare Outreach – Westbrook – 40 participants*
- *July 25 – KinderCare Outreach – Essex – 40 participants*

# **SECTION 9**

# MID-CONNECTICUT PROJECT - FINANCIAL RESULTS

For the Period Ending May 31, 2009

	Budget YTD	Actual YTD	Favorable (Unfavorable)	FY 09 Budget	Projection (11+1)
<b>REVENUES</b>					
Service Charges Solid Waste - Members/Contracts (a)	\$ 56,670,500	\$ 45,781,779	\$ (10,888,721)	\$ 61,706,000	\$ 54,324,000
Service Charges Solid Waste - Spot	\$ 600,413	\$ 2,892,089	\$ 2,291,676	\$ 655,000	\$ 2,977,000
Bulky Waste - Municipal (c)	\$ 640,000	\$ 159,178	\$ (480,822)	\$ 640,000	\$ 159,178
Bulky Waste - Commercial (c)	\$ 800,000	\$ 1,050,316	\$ 250,316	\$ 800,000	\$ 1,050,316
DEP Certified Materials (c)	\$ 1,000	\$ 1,424,672	\$ 1,423,672	\$ 1,000	\$ 1,596,000
Metal Sales (d)	\$ 1,191,663	\$ 1,102,511	\$ (89,152)	\$ 1,300,000	\$ 1,102,511
Recycling Sales	\$ 2,885,663	\$ 1,963,989	\$ (921,674)	\$ 3,148,000	\$ 2,060,000
Metals Service Charge	\$ 3,000	\$ 1,308	\$ (1,692)	\$ 3,000	\$ 1,308
Electricity	\$ 23,294,050	\$ 23,586,139	\$ 292,089	\$ 24,749,000	\$ 24,687,180
Miscellaneous Income	\$ 407,913	\$ 635,987	\$ 228,074	\$ 445,000	\$ 651,000
Interest Income	\$ 1,045,913	\$ 723,609	\$ (322,304)	\$ 1,141,000	\$ 789,000
Jets / EGF	\$ 5,752,383	\$ 5,578,806	\$ (173,577)	\$ 6,548,000	\$ 6,374,000
Use of Prior Year Surplus (b)	\$ 8,772,929	\$ 8,772,929	\$ -	\$ 9,570,466	\$ 9,570,500
<b>TOTAL REVENUES</b>	<b>\$ 102,065,428</b>	<b>\$ 93,673,312</b>	<b>\$ (8,392,116)</b>	<b>\$ 110,706,466</b>	<b>\$ 105,341,993</b>
<b>EXPENDITURES</b>					
General Administration	\$ 8,968,870	\$ 7,572,633	\$ 1,396,237	\$ 9,933,666	\$ 9,173,000
Debt Service/Administration	\$ 2,696,799	\$ 2,682,355	\$ 14,444	\$ 3,062,000	\$ 3,047,000
Waste Transport (b)	\$ 22,029,239	\$ 13,405,488	\$ 8,623,751	\$ 24,484,000	\$ 15,150,000
Regional Recycling	\$ 1,991,495	\$ 1,425,964	\$ 565,531	\$ 2,972,500	\$ 2,012,000
Waste Processing Facility	\$ 24,536,435	\$ 27,504,865	\$ (2,968,430)	\$ 26,767,000	\$ 29,744,000
Power Block Facility	\$ 16,828,174	\$ 15,700,188	\$ 1,127,986	\$ 18,358,000	\$ 17,526,000
Energy Generating Facility-PILOT Payment	\$ 1,683,913	\$ 1,628,965	\$ 54,948	\$ 1,837,000	\$ 1,777,000
Landfill - Hartford	\$ 12,746,514	\$ 12,551,214	\$ 195,300	\$ 13,905,300	\$ 14,114,854
Landfill - Ellington	\$ 330,913	\$ 260,778	\$ 70,135	\$ 361,000	\$ 286,000
Transfer Station - Ellington	\$ 403,326	\$ 383,713	\$ 19,613	\$ 440,000	\$ 424,000
Transfer Station - Essex	\$ 624,239	\$ 652,652	\$ (28,413)	\$ 681,000	\$ 765,000
Transfer Station - Torrington	\$ 577,500	\$ 556,354	\$ 21,146	\$ 630,000	\$ 621,000
Transfer Station - Watertown	\$ 517,924	\$ 509,663	\$ 8,261	\$ 565,000	\$ 556,000
171 Murphy Road	\$ 76,076	\$ 59,352	\$ 16,724	\$ 83,000	\$ 83,000
Jets/EGF Expenditures	\$ 6,074,750	\$ 5,882,853	\$ 191,897	\$ 6,627,000	\$ 7,807,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 100,086,167</b>	<b>\$ 90,777,037</b>	<b>\$ 9,309,130</b>	<b>\$ 110,706,466</b>	<b>\$ 103,085,854</b>
<b>SURPLUS/(DEFICIT)</b>	<b>\$ 1,979,261</b>	<b>\$ 2,896,275</b>	<b>\$ 917,014</b>	<b>\$ 0</b>	<b>\$ 2,256,139</b>
<b>OPERATING ASSUMPTIONS</b>					
Project Member MSW Tons	755,787	654,689	(101,098)	830,000	722,672
Project Contract MSW Tons	8,185	23,369	15,184	9,000	29,786
Project Spot MSW Tons	7,211	43,574	36,363	8,000	52,462
<b>Total Project MSW Tons</b>	<b>771,182</b>	<b>721,632</b>	<b>(49,551)</b>	<b>847,000</b>	<b>804,920</b>
Diverted / Exported MSW Tons	49,765	13,725	(36,041)	60,000	17,038
Processed Tons	721,417	726,869	5,452	787,000	788,000
Ash Tons	158,600	141,935	(16,665)	173,000	154,000
Ash Percent	21.98%	19.53%	-2.46%	21.98%	19.53%
Process Residue Tons	100,830	96,117	(4,713)	110,000	104,000
Non-Processible Waste Tons (From Facility)	7,330	6,363	(967)	8,000	7,000
Project Recyclables	73,333	75,843	2,509	80,000	83,000
Kwh Sold	369,416,667	358,967,646	(10,449,021)	403,000,000	389,157,000
Kwh Blended Rate	\$ 0.06141	\$ 0.06492	\$ 0.00351	\$ 0.06141	\$ 0.06344

(a) Includes \$10/ton credit acceleration from FY08 surplus

(b) As required by contract.

(c) Budget reflects transportation to Hartford Landfill (Jul-Dec 2008) and alternative landfill (Jan-Jun 2009).